



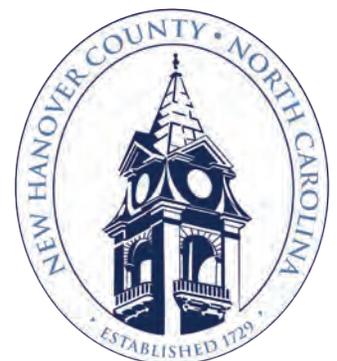
NEW HANOVER COUNTY



FY 2018-2019 Adopted Budget in Brief



*Cover Design by Alexis McCloskey
Photograph by Brett Cottrell
Sculpture by Matthew J. Leavell*





**NEW HANOVER COUNTY
ADOPTED BUDGET**

FISCAL YEAR 2018-2019

County Commissioners
Woody White, Chairman
Skip Watkins, Vice-Chairman
Jonathan Barfield, Jr.
Patricia Kusek
Rob Zapple

County Manager
Chris Coudriet

Office of Strategy and Budget Staff
Elizabeth Schrader, Chief Strategy and Budget Officer
Scott Steinhilber, Strategy and Budget Manager
Amy Akin, Strategy and Budget Analyst
Karen Hurley, Strategy and Budget Analyst
Gwen Hill, Strategy and Budget Specialist

230 Government Center Drive, Suite #191
Wilmington, North Carolina 28403

<http://www.nhcgov.com/Budget>

You may send comments or questions on this budget to
budget@nhcgov.com.



OUR VISION for NEW HANOVER COUNTY

*A vibrant, prosperous, diverse coastal community
committed to building a sustainable future for
generations to come.*

MISSION STATEMENT

*New Hanover County is committed to progressive
public policy, superior service, courteous contact,
judicious exercise of authority, and sound fiscal
management to meet the needs and concerns
of our citizens today and tomorrow.*

The New Hanover County
Board of Commissioners

June 2011



**NEW HANOVER COUNTY
TABLE OF CONTENTS**

County Manager’s Summary of Budget Adoption	1
County Manager’s Letter of Transmittal	3
Strategic Plan 2018-2023	11
Major Initiatives	13
New Hanover Organizational Chart	16
Position Summary by Function	17
Budget Functions	17
Summary of Expenditures and Revenues – All Funds.....	18
General Fund Expenditures:	
General Fund Expenditure Comparison.....	19
Expenditures by Function	20
Expenditures Pie Chart	21
General Fund Revenues:	
Revenues by Class	22
Revenues Pie Chart.....	23
Net County Cost Human Services Departments.....	24
Non-County Agency Contributions.....	25
Non-Departmental.....	26
New Hanover County Education Summary.....	30
Capital Outlay	31
Capital Improvement Plan	32
Debt Service for Next Five Years.....	34

Numbers in the Adopted Budget in Brief document have been rounded to make the document easier to understand and compare with other data. Minor discrepancies in tables between totals and sums of components may occur due to rounding.





NEW HANOVER COUNTY

OFFICE OF THE COUNTY MANAGER
230 GOVERNMENT CENTER DR STE 195
WILMINGTON, NORTH CAROLINA 28403-1732
TELEPHONE (910) 798-7184
FAX (910) 798-7277

CHRIS COUDRIET, ICMA-CM
County Manager

AVRIL M. PINDER, CPA, ICMA-CM
Deputy County Manager

TIM BURGESS
Assistant County Manager

July 1, 2018

To the New Hanover County Board of Commissioners:

I am pleased to present to you the Fiscal Year 2018-2019 Budget for New Hanover County as adopted on June 4, 2018. This document represents the County's budget and strategic plan for the fiscal year. The Adopted Budget for Fiscal Year 2018-2019 is presented as follows:

- Ad valorem tax rate of 49.03 cents per \$100 of assessed value for the General Fund and 6.47 cents per \$100 of assessed value for the Debt Service Fund for a total adopted ad valorem tax rate of 55.50 cents.
- Ad valorem tax rate of 7.75 cents per \$100 of assessed value for the Special Fire Services District.
- Environmental Management Fund tipping fee of \$48 per ton.

The adopted budget reflects the following changes to the recommended budget.

- Establishes a living wage of not less than \$31,200 per year for full time employees or \$15 per hour for a part time person working in a job scheduled for the standard 2080 hours.
- Reduction of the 2% market increase from County Commissioner salaries.
- Addition of \$725,695 in expenses with an offsetting revenue from Cape Fear Community College, for the law enforcement contract which includes nine positions and the necessary equipment and training.
- Reduction of \$300,000 in revenue for the sale of the Wrightsboro Park Parcel, due to a revised estimate of the fair market value due to wetlands on the parcel.
- Reduction of \$41,000 in economic development appropriations due to revised cost estimates for contracts. Appropriated fund balance also reduced by \$41,000.
- Increase of \$100,000 to select and fund the construction manager at risk in the Juvenile Justice Center capital project.
- Decrease of \$5,749,314 in the Room Occupancy Tax Fund, due to the project being appropriated from fund balance in fiscal year 2018.

I look forward to working with you toward the execution of the FY 2018-2019 budget.

Sincerely,

Chris Coudriet
County Manager





NEW HANOVER COUNTY
OFFICE OF THE COUNTY MANAGER
230 GOVERNMENT CENTER DR STE 195
WILMINGTON, NORTH CAROLINA 28403-1732
TELEPHONE (910) 798-7184
FAX (910) 798-7277

CHRIS COUDRIET, ICMA-CM
County Manager

AVRIL M. PINDER, CPA, ICMA-CM
Deputy County Manager

TIM BURGESS
Assistant County Manager

May 7, 2018

Dear New Hanover County Board of Commissioners:

I am pleased to present the recommended budget for fiscal year (FY) 2018-2019, which was prepared in accordance with The North Carolina Budget and Fiscal Control Act and provides funding for services that will advance New Hanover County's strategic objectives.

The proposed spending plan maintains existing levels of service, provides long term funding for voter approved debt, and makes specific investments in strategic initiatives that are consistent with the board's priorities.

I am recommending the following revenue rates for the FY 2018-2019 budget:

- Countywide tax rate of 55.50 cents per \$100 of assessed value; a 1.5 cents reduction from the current tax rate with 6.47 cents of the rate dedicated to pay voter-approved debt;
- Fire Service District tax rate of 7.75 cents per \$100 of assessed value;
- Environmental Management tipping fee of \$48 per ton.

The FY 2018-2019 recommended budget amounts are as follows:

- General fund is proposed at \$332.5 million, which is an increase of 1.8 percent from the FY 2017-2018 revised budget;
- Fire Service District Fund is proposed at \$15.4 million, which is a decrease of 2.4 percent from the FY 2017-2018 revised budget;
- Environmental Management Enterprise Fund is proposed at \$23.5 million, which is an increase of 31 percent from the FY 2017-2018 revised budget associated with \$11.4 million in pay-as-you-go capital projects;
- Debt Service Fund is proposed at \$54.9 million, which will aid in funding the county's debt service obligations;
- The spending plan in its entirety is \$392 million, which is an increase of 6.8 percent from the FY 2017-2018 revised budget.

This proposal minimizes taxes and fees for local taxpayers, supports the county’s ability to deliver quality services at the right time, and makes strategic investments in the priorities of Superior Public Education and Workforce, Superior Public Health and Safety, and Intelligent Growth and Economic Development.

REVENUES

As noted, this spending plan is balanced with a proposed property tax rate of 55.5 cents per \$100 of value, and 6.47 cents of this rate will be dedicated to the Debt Service Fund to pay for prior voter-approved debt. The tax rate reduction is made possible by the increased growth in the assessed property tax base, increased sales tax collections, and efficiencies realized in county government operations.

With \$850 million added to the tax base over the past year, the estimated tax base is \$34.217 billion, which is an annual growth rate of 2.5 percent, and exceeds the five-year average annual growth rate of 1.61 percent. Similarly, sales taxes are projected to increase over the estimated year-end actual receipts to \$79.8 million.

This plan proposes using \$7.3 million of fund balance for one-time capital and capital outlay in the general fund with \$4.3 million available from the prefunded capital reserve, and \$3 million is recommended so the county does not dip below 20 percent in fund balance.

NEW HANOVER COUNTY STRATEGIC PLAN

The Board of Commissioners adopted a new strategic plan in January 2018 for 2018 through 2023 and re-affirmed the county’s strategic objectives as follows:

- Superior Education and Workforce;
- Superior Public Health and Safety;
- Intelligent Growth and Economic Development;
- Strong Financial Performance;
- Effective County Management.

Superior Public Education and Workforce

Publically supported education is vital to our community’s long-term success. As such, the county is committed to ensuring Superior Public Education in the classroom and with educational facilities through funding partnerships with New Hanover County Public Schools and Cape Fear Community College.

New Hanover County Public Schools

I am recommending the county continue with its funding model to the public school system, inclusive of charter schools, using a fixed dollar contribution based on average daily membership (ADM). This plan proposes ADM of \$2,800, which is a 3.7 percent increase in the ADM rate over the current fiscal year.

This budget recommends direct funding of \$82 million for public schools: current expense of \$78.34 million and \$3.696 million for capital. While the growth of public school students, including charters, is estimated at 1.6 percent, this represents an increase of 4.3 percent for current expense funding and an 85 percent increase for capital to New Hanover County Schools. In addition to direct funding to public schools, the county will also pay \$26.2 million in debt service for county school system debt obligations. Classroom, capital, and debt spending for FY 2018-2019 is recommended at \$108.2 million.

As part of current expense to New Hanover County Schools, the recommended budget includes \$487,422 in funding to maintain three additional pre-k classrooms. These classrooms will provide structured learning environments for three and four year olds, with the goal of having students entering the public, private, or home-school kindergarten ready to be there – they are ready to be there academically, socially, and emotionally. As the second year of a three-year plan, this program will track student success based on preparedness for kindergarten.

The proposal also enhances school safety and school-based mental health and personal health services. Specifically, I am recommending 11 new positions for school safety and school health services. Included are 5 school resource officers (SROs), 1 school detective, 3 school-based mental health professionals, and 2 school-based public health nurses.

The personnel strategy accomplishes the following: 3 SROs at each main high school, at least 1 SRO at each middle school, every day SRO coverage at each elementary school, and a second school-based detective that addresses school threats. Three mental health therapists will bring the total to 16 mental health professionals across the school district, which affords all public schools access to a school-based mental health practitioner. Two additional school nurses will, likewise, ensure a school health nurse is available at every public school for at least 30 hours per week.

In addition to direct public school system funding, existing SROs in the Sheriff's Office, and the new positions outlined, the county also provides more than \$600,000 of school maintenance through the Parks and Gardens Department for landscaping and field repairs.

Cape Fear Community College

New Hanover County residents are realizing the full investment of \$164 million in voter-approved bonds for Cape Fear Community College. As such, I am recommending an appropriation to the community college's current expenses of \$10.9 million, which is equal to its request, to fully support the costs of operating and maintaining its facilities.

Because the voters and the general fund have absorbed significant cost in new facilities in recent years, I am not recommending any capital appropriation to the community college in FY 2018-2019. The county is, however, paying \$15.5 million in debt service next year on behalf of the community college.

In total, I am recommending \$26.4 million of support for Cape Fear Community College.

Superior Public Health and Safety

The board identified specific objectives to address in its strategic plan that ensure Superior Public Health and Safety across the community. Included are a commitment to policies and programs that result in fewer people misusing opiates, more people having information about and the opportunity to mitigate the risks of obesity, and ensuring a reduction in public safety response times and calls per capita.

Based on evidences of success, the county recommends maintaining a jail diversion program administered by LINC, Inc., which directs individuals from the criminal justice system to community-based mental health and substance use treatment and support services. In addition to treatment, the program provides housing, job training, and other necessities to moderate and high risk individuals that otherwise would have entered the criminal justice system. If funded, the program will continue to provide service to 20 men and 20 women.

The county previously committed to partnering with Trillium Health Resources for the construction and operation of a male-only long term, evidence based treatment facility. When the board made that policy decision, it also directed equal effort to identify an evidence-based system of treatment for women and children. In response, I am recommending a 3-year pilot with TIDES, a non-profit organization, that intends to operate a treatment program for pregnant women that are addicted to substances. TIDES is an evidence based treatment program based on a decade of sustainable treatment within the UNC Hospital system, and as such this pilot recommends \$315,360 per year to secure 24 treatment beds a night for 3 years.

This proposed budget includes a number of investments that will aid our emergency responders. Examples of these investments include replacement of MDR-800 microwaves that allows for radio communications across public safety agencies in the community; continued replacement of 800 MHz radios for the Sheriff's Office, Emergency Management, and Fire Services; a generator for the new Blair Elementary school that will be used as a shelter in case of emergencies; redundancy for public safety servers, and toning software that will enable our 911 operators to more efficiently dispatch calls to the appropriate public safety agencies.

The North Carolina General Assembly passed legislation that raises the age for a person to be treated as an adult by the justice system. Beginning in December 2019, children under the age of 18 will be considered juveniles for the purposes of adjudication; the current law sets the age for adults at 16. In response to the service modifications based on the age change, I am recommending an appropriation of \$1.4 million to begin the design of a renovated or new juvenile justice building along 4th Street in downtown Wilmington.

It is suggested that at times it is appropriate to pursue local charges for gang activity and drug activity in the federal courts, and in prior years the county has partnered with the District Attorney's office to ensure this happened. I am recommending the county return to a partnership with the District Attorney by investing \$100,000 each year for 2 years to support a federal prosecutor within the District Attorney's office who will focus on local cases involving gang and drug charges.

Fire Services District

The Fire Services District is recommended to maintain a 7.75 cents tax rate per \$100 of valuation.

The replacement of the Ogden Fire Station, a new 13,706 square-foot building that will serve as a modern and efficient public safety facility, is currently under construction and expected to be completed in September of 2018.

I am recommending \$118,125 for continued installation and selected replacement of fire hydrants in the unincorporated county. Hydrants increase the efficiency and effectiveness of fire operations by allowing firefighters to focus on direct fire suppression, as opposed to truck and haul of water. In addition, fire hydrants improve insurance rates for both residential and business owners. Northern and southern New Hanover County are rated a 4 by the Office of the State Fire Marshal.

As part of the fire service capital replacement plan, an engine is scheduled to be replaced in FY 2018-2019. The cost of maintenance and operation exceeds the value of maintaining the apparatus. As such, the budget recommends loan proceeds to fund \$625,000 for the engine's replacement.

Intelligent Growth and Economic Development

Over the past 5 years the county has experienced impressive gains in tax base expansion, new job creation, and increases in the average weekly wage. To aid the private sector in its continued pursuits Intelligent Growth and Economic Development remains a strategic and well-funded priority.

I am recommending that New Hanover County:

- Invest \$199,749 in Wilmington Business Development;
- Invest \$126,231 in the Wilmington Regional Film Commission;
- Invest \$25,000 in Wilmington Downtown, Inc.;
- Contribute \$525,000 to Cape Fear Public Utility Authority for fire flow along US 421 as part of water/sewer installation;
- Invest \$675,373 for the development of a multi-use path along Market Street, with additional paths on Middle Sound Loop Road planned in future fiscal years;
- Invest \$100,000 in the Blue Clay Road property to improve site readiness and suitability for return to the private sector for the purposes of industrial development;
- Invest \$255,000 for continued work toward issuing proposals for redevelopment of the county owned block that holds the main library branch and parking deck;
- Invest \$250,000 as a partnership with Wrightsville Beach for improvements near Johnnie Mercer's Pier;
- Disposition of a parcel known as Wrightsboro Park for no less than the fair market value to return it to the tax base.

I am recommending the county continue phase 2 of a stormwater utility study by funding \$130,000 toward determining how a stormwater utility would be implemented across the unincorporated

county if the board elects to proceed with more analysis.

In 2016 the board adopted a comprehensive development plan that set forth the principle of ensuring more “complete communities,” which is recognized as development that offers access to jobs, shopping, and a range of housing choices. I am recommending the county contribute half the cost of workforce housing specialist position for 36 months that will be a part of the City of Wilmington and will focus on workforce housing policies and development rules across the county.

In anticipation of relocating one smaller library and renaming it the larger Pine Valley Branch, I am recommending the addition of 4 library positions to more adequately staff the branch. The positions will also establish patron hours for the Pleasure Island Branch that are equal to the other 3 branches across the county.

Environmental Management

The Environmental Management Fund can meet its operating and capital obligations by maintaining a tip fee of \$48 per ton and accomplish the following:

- Fund its operating obligations for landfill management, recycling functions, household hazardous waste and administration;
- Fund closure and post closure responsibilities by \$1.16 million annually;
- Fund the capital reserve by \$250,000 annually;
- Fund capital project expenses of approximately \$11.4 million in FY 2018-2019 as well as anticipated capital project costs through FY 2020-2021

The recommended budget for environmental management is increased by \$5.6 million as compared to the FY 2017-2018 budget. The increase in the budget is largely attributed to capital projects for construction of cells in the southern property, cell closures on the northern property, and installation of a landfill gas to energy system.

Effective County Management

The success of the organization and the results delivered day in and day out are obtained through the good work of and commitment and passion of our public employees. It remains my belief that we should invest well and fairly into our human capital. As such, I am recommending the following:

- Market adjustment equal to the greater of \$1,000 or 2.0 percent of their salary for each full time employee to compensate for the daily increased costs of living;
- Merit pool of 1.5 percent for distribution with the first pay period in the second quarter of the fiscal year based on prior fiscal year performance;
- Creation of a High Deductible Health Plan and health savings account as a third health plan option for employees and dependents;
- Continued emphasis on county staff wellness through health incentives, education, clinic care, and fitness.

I am also recommending a salary lag of \$2.5 million in the general fund to account for the reality that not all positions are filled for the entire fiscal year. This management strategy will require careful monitoring and control of positions by the Executive Leadership Team.

It is my opinion that we need to consider investing in new positions that help advance the board's strategic plan. As such, I am recommending the addition of a dietician in the Health Department to focus on obesity and diabetes programs and education in our communities that are most at risk of obesity and its predictable health challenges. I am also recommending a Quality Assurance position for 911 to focus on law enforcement calls to ensure the most efficiency and the highest quality in our response system. Finally, I am recommending a clinical supervisor position for Community Justice Services as we begin now the rebalancing of caseloads in anticipation of the change in the juvenile age.

CAPITAL PLANNING

I am recommending \$11.6 million in general fund capital and capital outlay expenses for FY 2018-2019. This plan assumes the majority of capital is funded from the county's fund balance and that the county does not compromise on any of the parameters within the fund balance policy.

Capital Improvement Plan

For FY 2018-2019 I am recommending a \$5.17 million capital improvement plan (CIP). Included in the CIP as part of the general fund:

- Countywide drainage projects at a cost of \$140,000;
- Senior Resource Center renovation at a cost of \$1,628,792;
- Design for a Juvenile Justice Building at a cost of \$1,400,000;
- Northern Regional Park Expansion at a cost of \$320,000, to install pickle ball courts and improve drainage;
- Installation of drainage improvements at Ogden Park to expand the playability of fields at a cost of \$620,000;
- Veterans' Park lighting and field expansion at a cost of \$390,000;
- Multi-use trail and sidewalk system at a cost of \$675,373 as part of the Market Street Improvement Plan.

The following are associated with capital projects within the environmental management fund:

- Biological treatment system replacement at the landfill: \$850,000;
- Phase 2 of the landfill gas to energy system: \$2,000,000;
- Final closure over vertical cells 4, 5, and 6 at the landfill: \$4,690,000;
- Southern property cell construction: \$3,871,944.

Capital Outlay

A total of \$6.4 million of capital outlay is recommended in the general fund for FY 2018-2019.

Noted below are some of the capital outlay items recommended for funding in the general fund budget; a complete list can be seen on page 29:

- \$277,000 for facility safety automation enhancements;
- \$400,000 for furniture, fixtures, and equipment at the new Pine Valley Library;
- \$575,000 for the replacement of a mobile dental unit;
- \$660,000 to support the county's information technology needs;
- \$2.3 million for replacement of 74 vehicles. 60 of the replacement vehicles for the Sheriff's Office, with the other 14 being in various other departments;
- \$417,000 for second of five years to replace 800 MHz radios in the Sheriff's Office and Emergency Management;
- \$277,000 for body camera replacement at the Sheriff's Office; and
- \$262,000 for parks improvements and planted median improvements in Parks and Gardens.

While not capital outlay in the traditional accounting of the county's budget, I am recommending \$100,000 toward a WAVE grant match for 2 compressed natural gas buses.

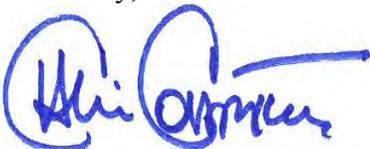
In Closing

This recommended budget appropriates taxpayer dollars to the board's strategic priorities and lowers the general fund property tax rate by 1.5 cents to 55.5 cents per \$100 of value. It is my opinion this plan and the associated rates ensure a sustainable approach to governance and provide for future county budget needs assuming similar trends in revenues and expenses.

While the responsibility falls upon me as County Manager to recommend a balanced budget, as a governing board you would not be in position to consider a strategic and balanced budget for FY 2018-2019 without the dedicated work from the County's Executive Leadership Team, our department directors, the Strategy and Budget office, and all of the New Hanover County employees.

I look forward to working with you toward the adoption of the FY 2018-2019 Budget for New Hanover County.

Sincerely,



Chris Coudriet
County Manager

NEW HANOVER COUNTY STRATEGIC PLAN 2018-2023

INTELLIGENT GROWTH & ECONOMIC DEVELOPMENT



- Leverage public infrastructure to encourage private investment
- Increase the diversity and number of higher-wage jobs
- Encourage development of complete communities in the unincorporated county

SUPERIOR EDUCATION & WORKFORCE



- Promote early learning that ensures life-long resiliency
- Support the private sector's need for talent to fill higher-wage jobs

SUPERIOR PUBLIC HEALTH & SAFETY



- Prevent and reduce opioid abuse
- Increase access to programs to prevent and reduce obesity
- Sustain the community capacity to prepare for and respond to public safety demands

GOOD GOVERNANCE

EFFECTIVE COUNTY MANAGEMENT

- Continuous focus on the customer experience
- Increase transparency and awareness about county actions
 - Deliver quality service at the right time

Internal Business Processes

Provide better, faster, leaner customer-driven practices

Organizational Capacity

Hire and retain people committed to public service

STRONG FINANCIAL PERFORMANCE

- Minimize taxes and fees
- Proactively manage the county budget
- Plan for the long-term financial health of the county

Align services and programs with strategic priorities

Communicate what the county does and why

Foster a culture of agility and flexibility to create innovative solutions

Build capacity for data-driven decision making

Develop and nurture partnerships to deliver strategic objectives

MISSION

New Hanover County is committed to progressive public policy, superior service, courteous contact, judicious exercise of authority, and sound fiscal management to meet the needs and concerns of our citizens today and tomorrow.

VISION

A vibrant, prosperous, diverse coastal community committed to building a sustainable future for future generations.



PROFESSIONALISM • INTEGRITY • INNOVATION • STEWARDSHIP • ACCOUNTABILITY

NEW HANOVER COUNTY STRATEGIC PLAN 2018-2023



INTELLIGENT GROWTH & ECONOMIC DEVELOPMENT



STRATEGIC OBJECTIVE

Leverage public infrastructure to encourage private investment

Increase the diversity and number of higher-wage jobs

Encourage development of complete communities* in the unincorporated county

DESIRED OUTCOME

Current public assets and future investments increase the tax base

More advanced manufacturing, knowledge, sector, and skilled trade jobs available locally

Align policies and business practices to support the development of complete communities

TARGET

- \$3 billion increase in tax base
- 100% return on investment within 3 miles of new public investments

- Increase jobs that pay ≥ 6.5% above the living wage
- 6,500 new, traded-sector jobs in advanced manufacturing, knowledge sector, and skilled trades

- Increase elements of complete communities across New Hanover County

SUPERIOR EDUCATION & WORKFORCE



STRATEGIC OBJECTIVE

Promote early learning that ensures life-long resiliency

Support the private sector's need for talent to fill higher-wage jobs

DESIRED OUTCOME

Every child entering kindergarten in NHC has the emotional, social, and physical opportunity to succeed and to, ultimately, perform at grade level

Businesses stay, start, or expand because the talent exists here or is developed quickly

TARGET

- 75% of children are ready for kindergarten on the Kindergarten Entry Assessment
- 90% of 3rd graders read at least at grade level on the Read to Achieve Test

- Increase digital access and digital literacy to enhance workforce skills
- Decrease the amount of time to fill positions in target sectors locally

SUPERIOR PUBLIC HEALTH & SAFETY



STRATEGIC OBJECTIVE

Prevent and reduce opioid abuse

Increase access to programs to prevent and reduce obesity

Sustain the community capacity to prepare for and respond to public safety demands

DESIRED OUTCOME

Fewer people misusing opiates

Community knows risks of obesity and individuals can equitably pursue a life that mitigates risks

Preparation that results in the appropriate response and ensures resiliency

TARGET

- Decrease opioid-related deaths by 100%
- Decrease opioid-related overdoses by 50%

- Increase access to nutritious foods, physical activity and education about healthy behaviors within a half mile of 100% of populations at risk for obesity

- 100% of emergency response calls at 90th percentile of Fiscal Year 2019 data
- Reduction in calls per capita

*Complete communities provide a range of housing sizes and price points, employment opportunities, convenience needs, community facilities, and support services to provide access and opportunity for all NHC citizens.

MAJOR INITIATIVES FY 2018-2019

1. Makes significant investments in school health, mental health and safety
 - Increases the number of school resource officers (SROs) to provide 3 dedicated SROs to each public high school, at least 1 SRO to every middle school, and shared SRO coverage to all elementary schools. Adds 1 additional school detective to address system-wide school safety concerns.
 - Adds two school nurses, so that every public school will have a school nurse on-site a minimum of 30 hours per week.
 - Increases the number of school mental health licensed clinical social workers by 3 from 13 to 16, providing access to mental health services for students at all of our public schools.
 - Includes funding for programs that provide direct services to at-risk youth throughout the County.
2. Ensure at least 75 percent of children entering kindergarten (public, private, or home-school systems) are ready to learn
 - Continues the second year of a three year \$487,422 commitment to expand the NHCS Pre-K program by three additional classrooms and provides comprehensive wraparound support services for high need, high risk 3-year olds.
 - Provides funding for additional staffing for the new Pine Valley Library branch and for additional hours at the Pleasure Island branch.
 - Continues support of New Hanover County Public Library's Every Child Ready to Read early literacy program that serves every NC Pre-K class in New Hanover County.
3. Leverage public infrastructure to encourage at least \$3 billion of private investment to grow the County's tax base
 - Budgets the second of three \$525,000 contributions to CFPUA to fund fire flow construction of the water line along US 421 corridor from just north of the Isabel Holmes Bridge to the Pender County border.
 - Includes the first of two \$250,000 payments to Wrightsville Beach for infrastructure investments related to Johnnie Mercer's Pier improvements.
 - Includes \$100,000 to improve readiness and suitability of the Blue Clay Road property, and \$214,000 for activities related to the Project Grace RFQ/RFP and a concurrent space allocation and concept design for existing Cape Fear Museum site to be converted into a collection and research center.
4. Create an environment that encourages the private sector to create at least 6,500 new, traded-sector jobs in targeted industry clusters
 - Funds incentive payment in FY19 for Fortron (\$100,000).
 - Continue funding \$50,000 above the contracted amount for Wilmington Business Development to advance recommendations from the Garner Economics report – Pathways to Prosperity.
 - Increase funding for Schools Current Operations by \$3.2 million, raising the per pupil contribution from \$2,700 to \$2,800 and funding \$3.7 million in capital outlay.
5. Decrease opioid-related deaths by 100% and opioid-related overdoses by 50%
 - Continues \$265,000 funding to LINC for a diversion program for men and women with substance use disorder at high risk of re-offending;
 - Provides \$315,360 in funding for TIDES, a new evidenced-based program for beds/slots for addicted pregnant women.
 - Includes funding for debt payment for construction of the Healing Place, long-term residential peer-based treatment facility.
 - Provides \$100,000 each year for two years to partner with the District Attorney's Office to fund a federal prosecutor who will focus on local cases involving gangs and drug charges.
6. Increase the elements of complete communities across New Hanover County
 - Funds 50/50 cost share for a Workforce Housing position at the City of Wilmington that will be focused on identifying and recommending workforce housing policy and development rules across the county.

7. 100% of emergency response calls fall at the 90th percentile of FY19 data
 - Provides funding to upgrade and replace MDR-800 microwaves for 800MHz radio communication system and continued replacement of 800 MHz radios in the Sheriff's Office.
 - Includes funding for a quality assurance/quality control position for the 911 Center which will focus on Law Enforcement calls/call taking and response.

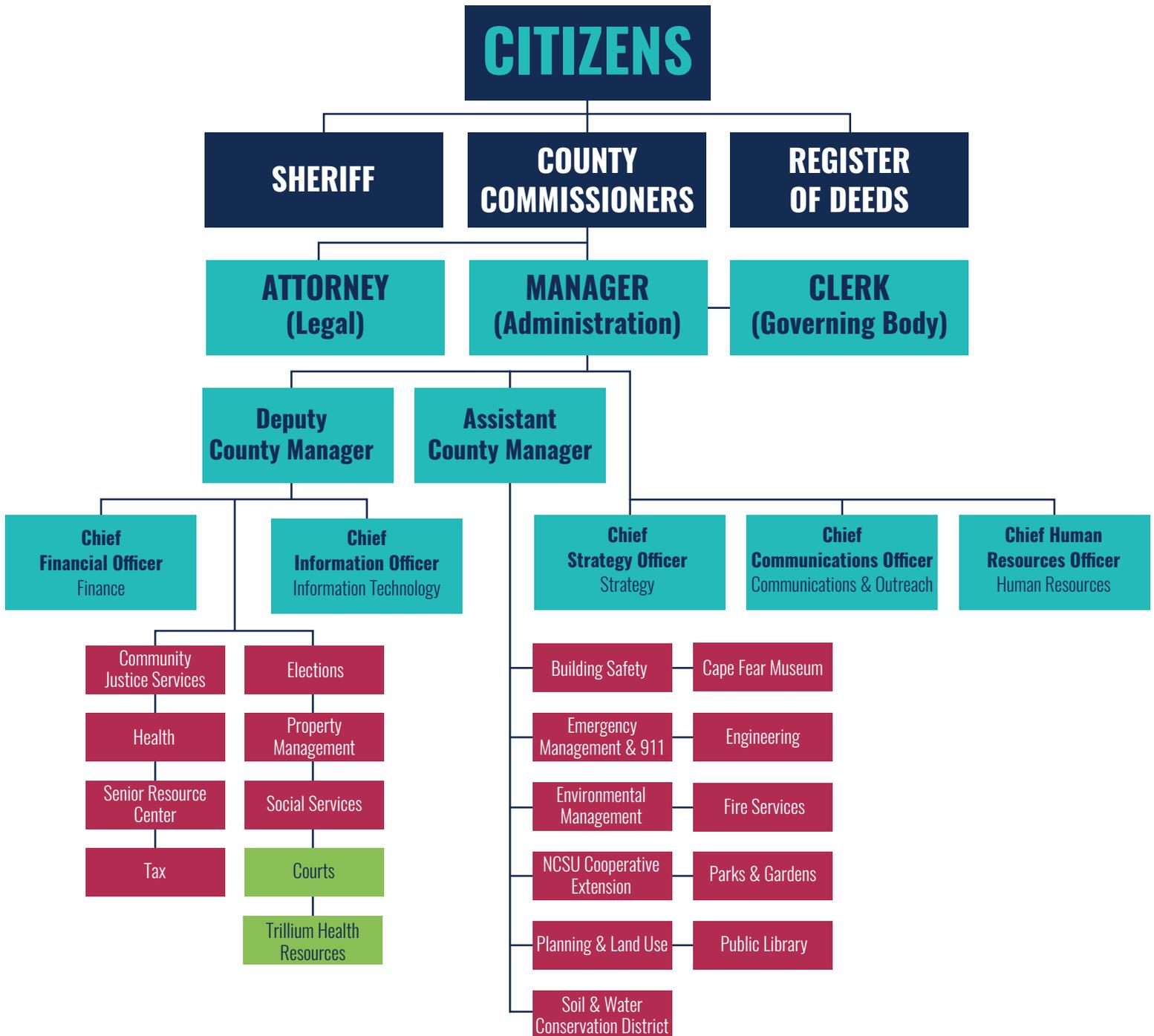
8. Increase access to nutritious foods, physical activity, and education about healthy behaviors within a half mile of 100% of populations at risk for obesity
 - Continue to expand multi-use paths and biking trails to improve the health of the community by providing safe and accessible areas for active living. Specifically, contribute to construction of the Market Street sidewalk and multi-use trail, which will provide active recreation and physical fitness opportunities for local residents.
 - Funds field drainage improvements at the Northern Regional Park and Ogden Park and adds new lighting and field expansions at Veterans Park to increase field access and available playing time.
 - Funds a dietician at the Health Department focused on working with schools and community partners on obesity and diabetes screening, education and prevention programs.

9. Respond to legislative changes made by the North Carolina General Assembly that raises the age for a person to be treated as an adult by the justice system from 16 to 18 years old
 - Provides funding for a clinical supervisor in Community Justice Services to address the anticipated growth for services associated with raising the age.
 - Includes \$1.5 million, funded via loan proceeds, to begin the design of a renovated or new juvenile justice building along 4th Street in downtown Wilmington.





NEW HANOVER COUNTY Organizational Chart



Citizens & Elected Officials
 Departments reporting to Deputy or Assistant County Manager

Managers & Direct Reports
 County Provides Funding with Consulting Role

* Public Schools & Cape Fear Community College-county provides funding with no consulting role.

**NEW HANOVER COUNTY
POSITION SUMMARY BY FUNCTION**

	ADOPTED FY14-15	ADOPTED FY15-16	ADOPTED FY16-17	ADOPTED FY17-18	ADOPTED FY18-19
General Fund:					
Cultural & Recreational	136	136	128	129	134
General Government	255	271	282	295	295
Human Services	506	493	505	507	513
Public Safety	635	638	669	663	684
Total General Fund	1532	1538	1584	1594	1626
Other Funds:					
Environmental Mgmt.	31	32	33	35	34
Fire Service	127	127	128	127	127
Total Other Funds	158	159	161	162	161
TOTALS	1690	1697	1745	1756	1787

GENERAL FUND: Increase due to the recommendation of 29 new positions for FY18-19. Eleven of the 29 adopted positions are part of the School Safety Initiative. Positions included in the initiative are five Deputy Sheriff's, one Detective, three School Mental Health Therapists, and two school Nurses. In addition, nine positions are adopted to provide security for Cape Fear Community College; the positions consist of six Deputy Sheriff's, one Lieutenant, one Sergeant and one Corporal. Other positions adopted for FY18-19 include one Dietician, four Library positions, two Sheriff's Administrative Technicians, one Quality Assurance position in Emergency Management and one Licensed Clinical Therapist Supervisor in Community Justice Services. Two positions were added to the General Fund during FY17-18 and a vacant position in Environmental Management was transferred to General Government.

BUDGET FUNCTIONS

The County's General Fund budget is comprised of nine functions, which are named in the table below. All General Fund expenditures are classified into one of these nine functions. This is the budgetary level of expenditure control as adopted in the budget ordinance. Following is an outline of the Budget Functions for FY18-19:

General Government	Human Services	Public Safety
Administration – County Manager Board of Elections Communications & Outreach Engineering Finance Governing Body - Commissioners Human Resources Information Technology Legal – County Attorney Planning & Land Use Property Management Register of Deeds Soil & Water Strategy Tax	Health Non-County Agencies Senior Resource Center Social Services	Building Safety Community Justice Services Courts Emergency Management & 911 Communications Juvenile Services Non-County Agencies Sheriff's Office
Education	Cultural and Recreational	Economic and Physical Development
Cape Fear Community College New Hanover County Schools	Library Museum Non-County Agencies NCSU Extension Service Parks and Gardens	Economic Development Non-County Agencies
Transfers	Other	Debt Service
Transfers Between Funds	Contingency	Installment Lease Payments Principal, Interest & Fees on Debt

NEW HANOVER COUNTY
SUMMARY OF EXPENDITURES AND REVENUES - ALL FUNDS

	Total Revenues ¹	Less Appropriations from Other Funds	Net Revenue	Total Expenditures ¹	Less Appropriations To Other Funds	Net Expenditures
GENERAL FUND	291,641,257	250,925	291,390,332	276,697,969	3,291,754	273,406,215
LAW ENFORCEMENT OFFICER PENSION	-	-	-	815,384	-	815,384
REAPPRAISAL RESERVE	96,000	-	96,000	150,000	-	150,000
AUTOMATION ENHANCEMENT & PRESERVATION	250,000	-	250,000	250,000	-	250,000
NEW HANOVER COUNTY SCHOOLS	650,000	-	650,000	-	-	-
DEBT SERVICE	40,222,175	-	40,222,175	54,946,079	-	54,946,079
CAPE FEAR COMMUNITY COLLEGE BONDS	-	-	-	-	-	-
MODIFIED GENERAL FUND	332,859,432	250,925	332,608,507	332,859,432	3,291,754	329,567,678
CAPITAL IMPROVEMENT PROJECTS	5,274,165	2,145,373	3,128,792	5,274,165	-	5,274,165
SPECIAL FIRE SERVICE DISTRICT	15,398,006	1,146,381	14,251,625	15,398,006	250,925	15,147,081
ROOM OCCUPANCY TAX 1st 3%	12,269,314	-	12,269,314	12,269,314	-	12,269,314
EMERGENCY TELEPHONE SYSTEM	1,082,841	-	1,082,841	1,082,841	-	1,082,841
REVOLVING LOAN	24,000	-	24,000	24,000	-	24,000
ENVIRONMENTAL MANAGEMENT OPERATING	17,659,292	-	17,659,292	10,718,479	-	10,718,479
ENVIRONMENTAL MANAGEMENT CAPITAL RESERVE	1,500,000	-	1,500,000	250,000	-	250,000
ENVIRONMENTAL MANAGEMENT POST CLOSURE	4,380,000	-	4,380,000	1,158,869	-	1,158,869
ENVIRONMENTAL MANAGEMENT CAPITAL PROJECTS	-	-	-	11,411,944	-	11,411,944
TOTAL ENVIRONMENTAL MANAGEMENT FUND	23,539,292	-	23,539,292	23,539,292	-	23,539,292
TOTAL ALL FUNDS	390,447,050	3,542,679	386,904,371	390,447,050	3,542,679	386,904,371

¹Funds that comprise the Modified General Fund and the Environmental Management Fund are shown net of intrafund transfers.

NEW HANOVER COUNTY
GENERAL FUND EXPENDITURE COMPARISON

DEPARTMENTS:	FY16-17	FY17-18	FY17-18	FY18-19	Difference Between	
	ACTUAL EXPENSES	ADOPTED BUDGET	REVISED BUDGET as of 6/4/18	ADOPTED BUDGET	FY17-18 Revised and FY18-19 Adopted \$ Change	% Change
ADMINISTRATION - COUNTY MANAGER	\$841,672	\$883,063	\$883,005	\$1,009,072	\$ 126,067	14.3%
BOARD OF ELECTIONS	941,608	1,046,359	1,012,772	1,058,411	45,639	4.5%
BUILDING SAFETY	2,775,520	3,798,110	3,786,098	3,882,006	95,908	2.5%
COMMUNICATIONS AND OUTREACH	530,912	667,586	673,274	656,525	(16,749)	-2.5%
COMMUNITY JUSTICE SERVICES	2,040,484	2,166,544	2,165,725	2,308,809	143,084	6.6%
COURTS	295,609	445,106	445,106	398,606	(46,500)	-10.4%
EDUCATION:						
Cape Fear Community College	11,060,317	11,072,177	11,072,177	10,852,593	(219,584)	-2.0%
Cape Fear Community College Debt	17,558,932	17,138,038	17,138,038	15,520,520	(1,617,518)	-9.4%
New Hanover County Schools Operating	72,855,604	75,141,652	75,141,652	78,338,270	3,196,618	4.3%
New Hanover County Schools Fund 8 - Pre-K ¹	-	-	-	487,422	487,422	N/A
New Hanover County Schools Capital	2,015,000	2,100,000	2,100,000	3,696,000	1,596,000	76.0%
New Hanover County Schools Administrative Reserve	-	-	352,404	-	(352,404)	-100.0%
Fees Paid on Debt	56,420	57,892	57,892	51,063	(6,829)	-11.8%
New Hanover County Schools Debt	21,940,471	23,039,393	23,039,393	26,153,950	3,114,557	13.5%
EMERGENCY MGMT & 911 COMMUNICATIONS	6,493,650	6,603,808	6,640,823	7,139,064	498,241	7.5%
ENGINEERING	598,495	651,479	714,328	803,940	89,612	12.5%
FINANCE	1,328,249	1,542,310	1,617,552	1,722,573	105,021	6.5%
Non-Departmental	5,916,868	4,942,437	5,035,368	5,331,596	296,228	5.9%
Economic Development ²	462,454	1,158,534	1,158,534	1,478,220	319,686	27.6%
Transfers	3,796,972	5,400,145	4,895,764	3,291,754	(1,604,010)	-32.8%
Administrative Reserve	-	2,224	310,000	8,042	(301,958)	N/A
Admin. Reserve-Debt Service	-	1,856,714	1,856,714	-	(1,856,714)	N/A
Bonded Debt (Principal, Interest)	2,283,938	2,467,213	2,467,213	2,295,220	(171,993)	-7.0%
Fees Paid on Debt	13,066	11,173	11,173	9,555	(1,618)	-14.5%
Installment Debt	10,617,184	10,151,333	10,151,333	8,979,771	(1,171,562)	-11.5%
Installment Debt for Healing Place (Trillium)	-	-	-	496,650	496,650	N/A
NHC-CFPUA Debt	2,471,489	2,412,644	2,412,644	1,439,350	(973,294)	-40.3%
Leo Pension	383,025	815,384	815,384	815,384	-	0.0%
GOVERNING BODY - COMMISSIONERS	471,827	484,684	484,568	426,603	(57,965)	-12.0%
HEALTH DEPARTMENT ³	12,694,408	13,483,947	13,899,225	15,141,812	1,242,587	8.9%
HUMAN RESOURCES	830,034	908,828	908,826	975,260	66,434	7.3%
INFORMATION TECHNOLOGY	7,153,052	7,344,452	8,860,858	8,188,591	(672,267)	-7.6%
JUVENILE SERVICES	157,081	219,340	219,340	236,340	17,000	7.8%
LEGAL - COUNTY ATTORNEY	1,030,080	1,372,650	1,372,505	1,419,404	46,899	3.4%
LIBRARY	4,164,268	4,468,732	4,382,932	5,368,498	985,566	22.5%
MUSEUM	1,073,095	1,277,451	1,246,708	1,309,865	63,157	5.1%
NCSU EXTENSION SERVICE	484,411	520,232	546,048	546,736	688	0.1%
NON-COUNTY AGENCY COMMITTEE RECOMMENDATIONS ⁴	-	-	-	618,754	618,754	N/A
OTHER COMMUNITY PARTNERS ⁴	1,853,257	2,474,227	2,949,776	2,023,215	(926,561)	-31.4%
PARKS AND GARDENS	5,984,352	5,724,209	5,710,140	5,980,899	270,759	4.7%
PLANNING AND LAND USE	1,378,170	1,365,545	1,746,213	1,397,104	(349,109)	-20.0%
PROPERTY MANAGEMENT	10,854,003	12,621,622	13,135,318	12,932,973	(202,345)	-1.5%
REGISTER OF DEEDS	1,243,178	1,461,763	1,519,355	1,591,338	71,983	4.7%
SENIOR RESOURCE CENTER	2,317,320	2,548,806	2,653,930	2,577,527	(76,403)	-2.9%
SHERIFF'S OFFICE ⁵	45,173,511	48,136,387	49,391,150	51,780,108	2,388,958	4.8%
SOCIAL SERVICES	40,516,941	41,937,956	33,692,231	34,443,291	751,060	2.2%
SOIL AND WATER CONSERVATION	166,936	194,163	421,687	231,739	(189,948)	-45.0%
STRATEGY AND BUDGET	662,118	692,697	701,097	767,566	66,469	9.5%
TAX	4,423,575	4,356,206	4,736,282	4,300,416	(435,866)	-9.2%
TRILLIUM HEALTH RESOURCES/OTHER RECOVERY SERVICES	2,269,582	2,263,317	2,263,317	2,377,027	113,710	5.0%
TOTAL	\$312,179,139	\$329,428,532	\$326,795,871	\$332,859,432	\$6,063,561	1.9%

¹NHCS Fund 8 - Pre-K: Prior Year included as part of current operating; broken out for FY18-19.

²Economic Development: Includes \$525,000 for reimbursement to Cape Fear Public Utility Authority for 421 Design payment 2 of 3.

³Health Department: Increase due to six new positions, position related supplies, and a new mobile dental unit.

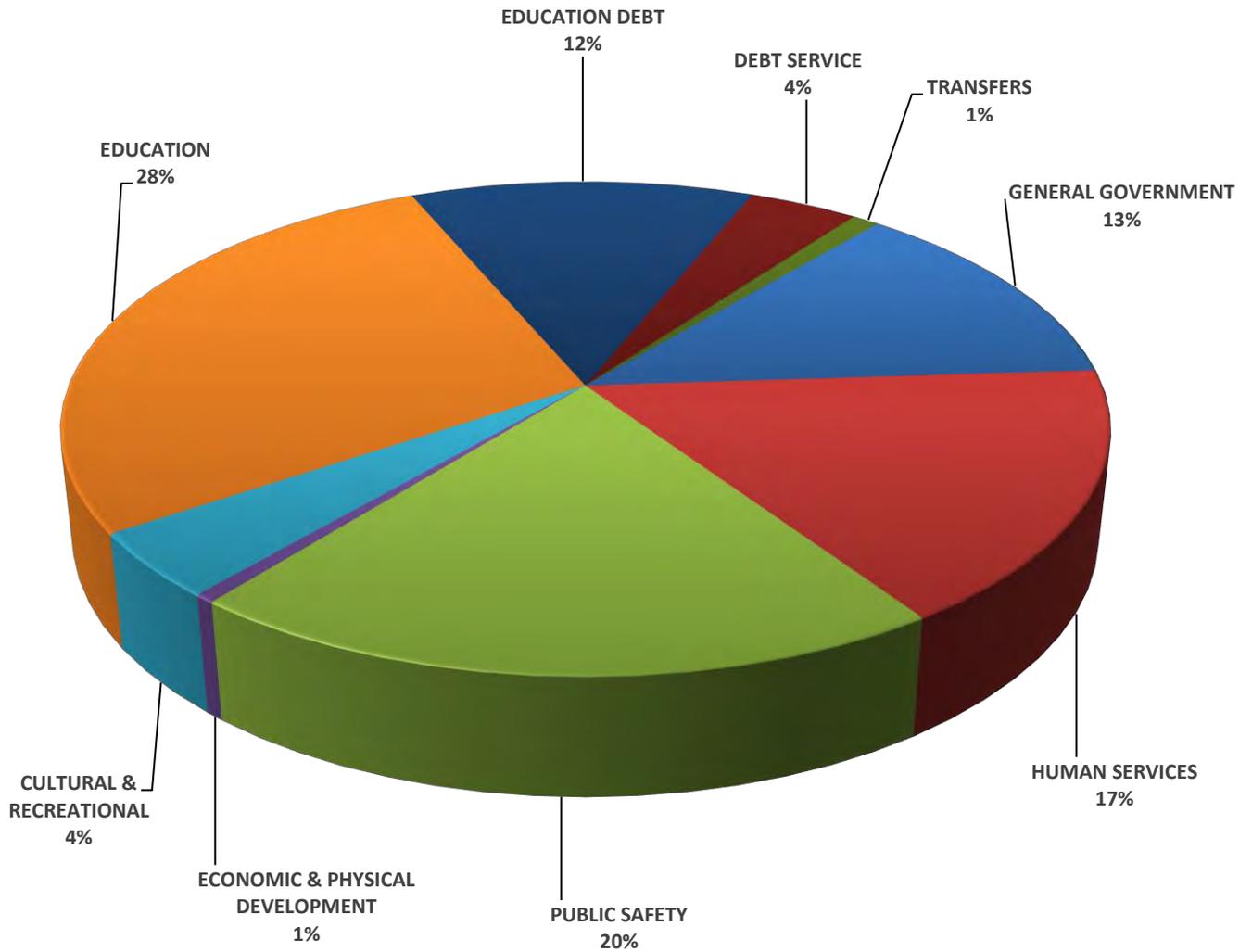
⁴Non-County Agencies: FY18-19 is the first year a committee was used.

⁵Sheriff's Office: Increase due to 17 new positions, position related supplies, and capital equipment.

NEW HANOVER COUNTY
PERCENTAGE CHANGE OF BUDGETED EXPENDITURES BY FUNCTION
GENERAL FUND

	FY17-18 ADOPTED	FY17-18 REVISED 6/4/2018	FY18-19 ADOPTED	Difference Between FY17-18 Revised and FY18-19 Recommended	
				\$ Change	% Change
BUDGETED EXPENDITURES:					
GENERAL GOVERNMENT	\$ 40,538,068	\$ 44,133,008	\$ 42,821,153	\$ (1,311,855)	-3.0%
HUMAN SERVICES	60,847,780	53,155,135	55,214,292	2,059,157	3.9%
PUBLIC SAFETY	14,348,292	14,384,476	15,376,118	991,642	6.9%
Sheriff's Office	48,136,387	49,391,150	51,780,108	2,388,958	4.8%
ECONOMIC & PHYSICAL DEVELOPMENT	2,212,682	2,640,145	1,869,220	(770,925)	-29.2%
CULTURAL & RECREATIONAL	12,496,949	12,395,561	14,186,423	1,790,862	14.4%
EDUCATION	88,313,829	88,666,233	93,374,285	4,708,052	5.3%
EDUCATION DEBT SERVICE	40,235,323	40,235,323	41,725,533	1,490,210	3.7%
DEBT SERVICE	16,899,077	16,899,077	13,220,546	(3,678,531)	-21.8%
TRANSFERS	5,400,145	4,895,764	3,291,754	(1,604,010)	-32.8%
TOTAL BUDGETED EXPENDITURES	\$ 329,428,532	\$ 326,795,871	\$ 332,859,432	\$ 6,063,561	1.9%

FY18-19 ADOPTED BUDGET EXPENDITURES

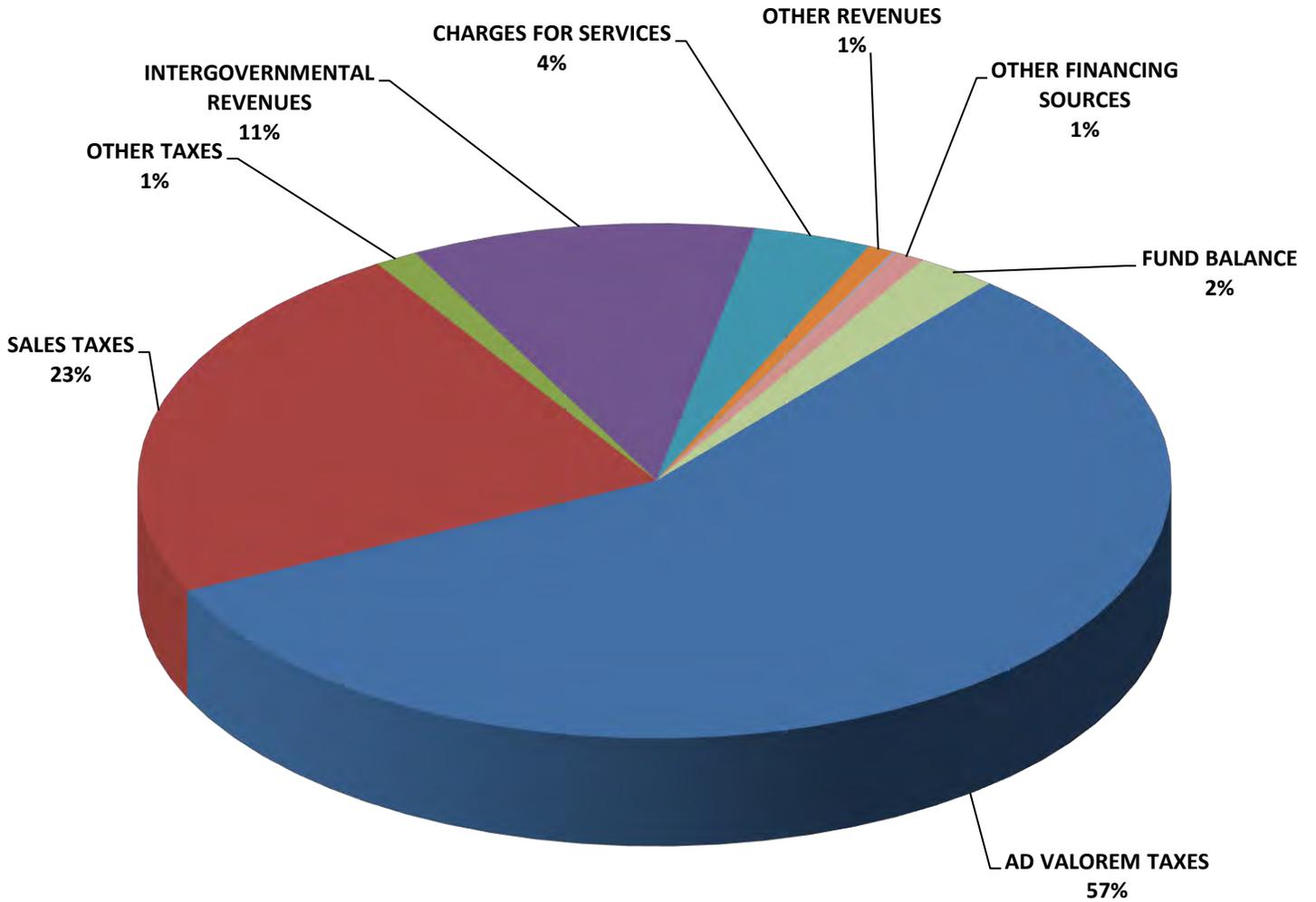


Education and Education Debt comprise 40% of General Fund Budget.

NEW HANOVER COUNTY
PERCENTAGE CHANGE OF BUDGETED REVENUES BY CLASS
GENERAL FUND

	FY17-18 ADOPTED	FY17-18 REVISED 6/4/2018	FY18-19 ADOPTED	Difference Between FY17-18 Revised and FY18-19 Adopted	
				\$ Change	% Change
BUDGETED REVENUES:					
AD VALOREM TAXES	\$ 189,802,140	\$ 191,748,202	\$ 189,083,174	\$ (2,665,028)	-1.4%
SALES TAXES	68,534,078	70,165,486	76,494,634	6,329,148	9.0%
OTHER TAXES	4,095,000	4,095,000	4,484,160	389,160	9.5%
INTERGOVERNMENTAL REVENUES	46,284,119	39,656,163	35,832,296	(3,823,867)	-9.6%
CHARGES FOR SERVICES	10,592,026	10,713,149	12,194,509	1,481,360	13.8%
OTHER REVENUES	983,076	1,290,374	2,764,906	1,474,532	114.3%
TRANSFERS	-	99,957	250,925	150,968	151.0%
OTHER FINANCING SOURCES	1,679,720	1,679,720	3,223,269	1,543,549	91.9%
GENERAL FUND BALANCE	7,403,373	7,060,791	7,297,023	236,232	3.3%
AUTOMATION ENHANCEMENT FUND BALANCE	55,000	112,966	150,000	37,034	32.8%
REAPPRAISAL RESERVE FUND BALANCE	-	174,063	96,000	(78,063)	-44.8%
DEBT SERVICE FUND BALANCE	-	-	338,536	338,536	N/A
NEW HANOVER COUNTY SCHOOLS FUND BALANCE	-	-	650,000	650,000	N/A
TOTAL BUDGETED EXPENDITURES	\$ 329,428,532	\$ 326,795,871	\$ 332,859,432	\$ 6,063,561	1.9%

FY18-19 ADOPTED BUDGET REVENUES



Ad Valorem Taxes (57%) together with the Sales Taxes (23%) comprise 80% of total County revenues. For greater detail, please see facing page.

**NEW HANOVER COUNTY
NET COUNTY COST HUMAN SERVICES DEPARTMENTS**

DEPARTMENT	FY17-18 REVISED as of 6/4/18	FY18-19 ADOPTED	DOLLAR CHANGE	PERCENT CHANGE
HEALTH				
EXPENDITURES	\$ 13,899,225	\$ 15,141,812	\$ 1,242,587	8.9%
REVENUES	8,304,985	8,757,765	452,780	5.5%
COUNTY \$ REQUIRED	\$ 5,594,240	\$ 6,384,047	\$ 789,807	14.1%
SOCIAL SERVICES				
EXPENDITURES	\$ 33,692,231	\$ 34,443,291	\$ 751,060	2.2%
REVENUES	18,284,993	16,488,771	(1,796,222)	-9.8%
COUNTY \$ REQUIRED	\$ 15,407,238	\$ 17,954,520	\$ 2,547,282	16.5%
TRILLIUM HEALTH RESOURCES/OTHER RECOVERY SERVICES				
EXPENDITURES ¹	\$ 2,263,317	\$ 2,377,027	\$ 113,710	5.0%
REVENUES	112,200	112,200	0	0.0%
COUNTY \$ REQUIRED	\$ 2,151,117	\$ 2,264,827	\$ 113,710	5.3%
SENIOR RESOURCE CENTER				
EXPENDITURES	\$ 2,653,930	\$ 2,577,527	\$ (76,403)	-2.9%
REVENUES	1,822,300	1,725,456	(96,844)	-5.3%
COUNTY \$ REQUIRED	\$ 831,630	\$ 852,071	\$ 20,441	2.5%
TOTAL COUNTY COST	\$ 23,984,225	\$ 27,455,465	\$ 3,471,240	14.5%

¹FY18-19 Debt payment for Healing Place of \$496,650 is not included. Additional programs for FY18-19 include Continuum of Care, LINC Diversion, TIDES, and Recovery Resource Center.

NEW HANOVER COUNTY
NON-COUNTY AGENCY CONTRIBUTIONS

<u>NON-COUNTY AGENCY COMMITTEE RECOMMENDATIONS</u>	<u>FY18-19 Requested</u>	<u>FY18-19 Recommended</u>	<u>FY18-19 Adopted</u>
ACCESS of Wilmington ACCESS Fit	\$ 5,000	\$ 5,000	\$ 5,000
Arts Council of Wilmington	50,000	-	-
Blue Ribbon Commission VOYAGE Community Outreach Advocates	25,000	-	-
Blue Ribbon Commission VOYAGE Summer Employment Program	20,000	18,000	18,000
Brigade Boys & Girls Club Beyond Club Walls	36,363	-	-
Cape Fear Clinic Inc. Pharmacy Services	25,000	23,750	23,750
Cape Fear Literacy Council Adult Literacy & English Language Instruction	25,000	25,000	25,000
Children's Museum-Summer Camp Scholarships & Art Room Floor/Ceiling Repair	10,000	-	-
Coastal Horizons Reentry Systems for Effective Treatment (RESET)	59,292	56,327	56,327
Coastal Horizons-Open House Youth Shelter	40,000	40,000	40,000
Coastal Horizons-Rape Crisis Center	10,000	10,000	10,000
Communities In Schools of Cape Fear Integrated Student Supports	35,000	33,250	33,250
Community Boys & Girls Club Skills for Success	50,000	45,000	45,000
Domestic Violence Shelter Services	50,000	50,000	50,000
DREAMS of Wilmington, Inc. Summer Camp	20,000	-	-
Elderhaus Inc. Elderhaus at the Lake Adult Day Care Operations	40,000	30,000	30,000
Feast Down East Mobile Produce Market	4,050	4,050	4,050
First Fruit Ministries Medical Outreach Program	25,000	-	-
First Tee of Wilmington	10,000	-	-
Food Bank Building Solutions in NHC	10,000	-	-
Food Bank Nourishing Children in NHC	10,000	9,000	9,000
Food Bank Nourishing Families in NHC	10,000	9,500	9,500
GLOW NC College Bound Program	30,000	-	-
Good Shepherd Center Emergency Food Services for the Hungry	25,000	23,750	23,750
Good Shepherd Center Emergency Services for the Homeless	25,000	22,500	22,500
Kids Making It Instilling Hands On Connection of Work to Income	40,000	40,000	40,000
LINC M. E. Roberts Transitional Housing Program	88,500	44,250	44,250
Louise Wells Cameron Art Museum Free 5 th Grade Field Trips for NHC Schools	5,000	-	-
NourishNC Backpack Program	15,000	12,795	12,795
One Love Tennis	15,000	-	-
One Love Tennis Academic Enrichment	10,000	-	-
Phoenix Employment Services Job & Life Skills Programs (Step Up Wilmington)	30,000	28,500	28,500
Recovery Resource Ctr Educational Classes to Promote Hope & Empowerment	5,000	-	-
The Carousel Center Child Advocacy Center	50,000	50,000	50,000
UNCW Small Business Resource Coalition	45,360	-	-
Vantage Pointe, Inc. Teen Court	15,582	15,582	15,582
WARM, Inc. Dilapidated Housing Rehab	25,000	22,500	22,500
Wheel of Hope Let's Go To Work	20,000	-	-
Wilmington's Residential Adolescent Achievement Place, Inc. (WRAAP)	25,000	-	-
YWCA Lower Cape Fear New Choices Economic Empowerment Program	30,000	-	-
Total Human Services/Other	\$ 1,069,147	\$ 618,754	\$ 618,754
<u>COUNTY MANAGER ECONOMIC DEVELOPMENT RECOMMENDATIONS¹</u>			
Arts Council of Wilmington	\$ 50,000	\$ 10,000	\$ 10,000
Cape Fear Future Foundation	50,000	-	-
Cape Fear Resource Conservation & Development, Inc.	9,000	-	-
Cucalorus	16,000	16,000	16,000
Foreign Trade Promotion Council	2,000	2,000	2,000
Friends of Fort Fisher	3,000	3,000	3,000
Friends of the Battleship	10,000	10,000	10,000
Southeastern Economic Development Commission	18,240	18,240	18,240
The Southeastern Partnership, Inc.	20,000	20,000	20,000
UNCW Marine Economy Business Development	66,000	-	-
Wilmington Business Development	199,749	199,749	199,749
Wilmington Downtown, Inc.	50,000	25,000	25,000
Wilmington Regional Film Commission	126,231	126,231	126,231
Total Economic Development	\$ 620,220	\$ 430,220	\$ 430,220

¹These amounts are located in various places within the County budget.

NON-DEPARTMENTAL

A detailed explanation of the items funded in Non-Departmental is provided below. A table summarizing totals per account follows the detailed explanation.

Expenditures:

Salary Adjustment: A negative Salary Lag adjustment is budgeted in Non-Departmental to account for the fact that not every authorized position will be filled every day of the fiscal year. The negative \$966,775 is composed of the following:

\$1,533,225	Merit Adjustment
(2,500,000)	Salary Lag
(\$966,775)	TOTAL

Medical Insurance Expense: \$3,009,167. Funds are included for the County's portion of retirees' medical and dental expenses. Any consultant fees incurred related to these benefits are included in contracted services.

Contracted Services:

\$17,000	Employment Background Checks
20,000	Pre-employment and Random Drug Screening for Employees
4,000	Employee Assistance Program (work related)
17,500	Special Insurance
860	American Society of Composers, Authors and Publishers
55,000	Benefits Contract
60,000	Laymon Group
10,000	COBRA administration
46,416	Pinnacle Care (Personalized, expert medical support)
\$230,776	TOTAL

Contracted Services – WAY Clinic: Funds are included for operation of an on-site clinic to address minor health issues and preventive wellness program for County employees. The operation of the program is expected to reduce the cost of medical claims in FY18-19.

\$175,261	Practitioner
49,320	Medical Office Assistant
114,024	Program Administrative Fee
21,600	Reference Labs
91,143	Health Risk Assessments
6,000	Prostate-Specific Antigen
6,875	Flu Shots
3,300	Supplies
134,000	Physical Therapist
44,000	Plan Coordinator (Health Plan Auditor)
\$645,523	TOTAL

Service/Retirement Awards: In FY17-18 the revised budget was \$17,835. The FY18-19 adopted amount is \$16,780.

Employee Appreciation: Is for employee appreciation events that are Countywide. The FY18-19 adopted amount is \$5,000.

Department Employee Appreciation: Is for employee appreciation events that are at the department level. The FY18-19 adopted amount is \$17,810.

NON-DEPARTMENTAL CONTINUED

Reach for the Stars: This employee recognition program was implemented in FY14-15 by Human Resources. The adopted amount for FY18-19 is \$8,500.

Wellness and You Program: The Wellness and You (WAY) program was created in 2008 to encourage and motivate employees to make better lifestyle choices as it relates to physical activity, healthy diet, tobacco cessation, and preventive care. The WAY program has three main components: Health Risk Assessment, Physical Activity and Wellness Education. For FY18-19, \$23,140 has been adopted.

Miscellaneous: Funds used to purchase small items that are needed during the fiscal year, such as meeting supplies and other items, which do not pertain to one department or function. An amount of \$167,599 is included in the adopted budget.

Countywide Training: Funds in the amount of \$137,874 are approved for in-house mandatory web-based training, optional core courses and supervisory training. Also includes Table Talk, miscellaneous meetings, team meetings and retreats.

\$29,716	Skillsoft/PCU
3,000	Specialized Training Sessions
12,000	Mandatory Countywide Customer Service Training
5,868	Training and Meeting Supplies
37,500	UNCW Professional Development Academy
20,000	SERVE Supervisor Training
3,000	Executive Leadership Team Professional Development
25,800	Project Management Academy through UNCW
990	Wilmington Chamber of Commerce Safety Banquet
\$137,874	TOTAL

Insurance and Bonds: Estimate of funds that will be required for insurance and bonds for County programs and operations.

\$286	Automobile
46,401	Law & Public Officials
194,911	Excess Workers Compensation
\$241,598	TOTAL

Insurance Deductible: \$175,000. Estimate of funds that will be required for deductibles not covered by insurance.

Unemployment – Employment Security Commission: An annual estimate for FY18-19 is \$75,000.

Workers Compensation: \$650,000. Estimate of funds that will be required for Workers Compensation based on historic claims and claims generated FY17-18 year-to-date.

City of Wilmington: \$373,375 as follows:

\$234,000	Red Light Camera Program
89,375	County Portion of Forensic Chemist
50,000	County Portion of Workforce Housing Position
\$373,375	TOTAL

NON-DEPARTMENTAL CONTINUED

Contribution to WAVE: Wave Transit was established by merging the Wilmington Transit Authority and New Hanover Transportation Services on July 1, 2004. The system provides transportation services to residents of the County, meeting the special needs of the elderly, disabled, Work First and Medicaid participants, working poor, clients of human service agencies, and the general public. The adopted FY18-19 funding is as follows:

\$321,229	FY18-19 Annual Funding
100,000	Match for New Buses
\$421,229	TOTAL

Donated Items: This is a budgeted amount required to record miscellaneous donations received during the fiscal year. The amount for FY18-19 is \$100,000.

Administrative Reserve: Administrative Reserve for FY18-19 is \$8,042.

Economic Development:

Total funds for FY18-19 for economic development in the adopted budget are \$1,478,220.

\$214,000	Project Grace
525,000	CFPUA Fire Flow on 421 (payment 2 of 3)
100,000	Blue Clay Road Project
250,000	Wrightsville Beach
199,749	Wilmington Business Development
25,000	Downtown Wilmington, Inc.
20,000	NC SE Regional Economic Development Partnership
18,240	SE Economic Development
126,231	Wilmington Regional Film Commission
\$1,478,220	TOTAL

Transfers to Other Funds:

Funds are transferred from the General Fund to other funds or capital projects.

FY16-17 Actual

- Transfers Total \$3,796,972. An amount of \$500,000 is budgeted as a transfer for Other Post-Employment Benefits (OPEB). Transfers to Capital projects total \$3,296,972.

FY17-18 Revised Budget

- Transfers Total \$4,895,764. Transfers to Capital projects total \$3,517,043. Transfers to Special Revenue funds total \$1,378,721.

FY18-19 Adopted Budget

- Transfers Total \$3,291,754. Transfers to Capital projects total \$2,145,373. Transfers to Special Revenue funds total \$1,146,381.

Debt Service (General Fund):

Principal on Bonded Debt and Interest on Bonded Debt: Debt service consists of the principal and interest on bonded debt. The County may select what revenues are used to meet debt service obligations, but it must appropriate the whole amount estimated. Payments of \$43,507,269 are budgeted.

Installment Debt: Payments of \$11,378,192 are budgeted.

Bond Service Charges: Estimated costs related to issuance of bonds are \$60,618.

NON-DEPARTMENTAL CONTINUED

SUMMARY OF EXPENDITURES

	FY16-17 ACTUAL	FY17-18 REVISED as of 6/4/18	FY18-19 ADOPTED	Change FY17-18 Revised to FY18-19 Adopted	
SALARY ADJUSTMENT	\$ -	\$ (1,108,062)	\$ (966,775)	\$ 141,287	-12.8%
SOCIAL SECURITY TAXES	1,438	-	-	-	-
MEDICAL INSURANCE EXPENSE	3,469,934	3,052,913	3,009,167	-43,746	-1.4%
CONTRACTED SERVICES	162,360	262,318	230,776	(31,542)	-12.0%
CONTRACTED SERVICES-WAY CLINIC	435,627	589,474	645,523	56,049	9.5%
CONTRACTED SERVICES- WATER MONITOR	41,667	113,333	-	(113,333)	-100.0%
SERVICE/RETIREMENT AWARDS	12,265	17,835	16,780	-1,055	-5.9%
EMPLOYEE APPRECIATION	10,731	7,429	5,000	(2,429)	-32.7%
DEPARTMENT EMPLOYEE APPRECIATION	-	3,400	17,810	14,410	423.8%
REACH FOR THE STARS	7,618	8,200	8,500	300	3.7%
WELLNESS PROGRAM	14,146	25,064	23,140	-1,924	-7.7%
MISCELLANEOUS-OTHER	74,693	124,550	167,599	43,049	34.6%
MISCELLANEOUS-RETIREE LWOP ADMIN	-	-	-	-	-
TRAINING & TRAVEL	113,579	148,171	137,874	-10,297	-6.9%
INSURANCE & BONDS	214,288	227,555	241,598	14,043	6.2%
INSURANCE DEDUCTIBLE REIMB	94,737	150,000	175,000	25,000	16.7%
UNEMPLOYMENT - EMPLY SEC COM	92,365	48,600	75,000	26,400	54.3%
WORKERS COMPENSATION	607,585	650,000	650,000	-	-
CITY OF WILMINGTON	251,963	402,715	373,375	(29,340)	-7.3%
CONTRIBUTION-WAVE TRANSIT	311,873	311,873	421,229	109,356	0.35
DONATED ITEMS	-	-	100,000	100,000	-
ADMINISTRATIVE RESERVE	-	310,000.00	8,042	(301,958)	-
TOTAL NON-DEPARTMENT EXPENSES:	\$ 5,916,868	\$ 5,345,368	\$ 5,339,638	\$ (5,730)	-0.1%
ECONOMIC DEVELOPMENT	\$ 47,750	\$ 774,725	\$ 1,089,000	\$ 314,275	40.6%
WILMINGTON BUSINESS DEVELOPMENT	193,093	196,813	199,749	2,936	1.5%
DOWNTOWN WILMINGTON INC.	65,000	25,000	25,000	-	-
CONTRIBUTION-CFPUA	-	-	-	-	-
INNOVATE NC	-2,249	-	-	-	-
NC SE REG ECON DEVEL PARTNERSHIP	20,000	20,000	20,000	-	0.0%
SE ECONOMIC DEVELOPMENT	18,240	18,240	18,240	-	-
WILM. REGIONAL FILM COMMISSION	120,620	123,756	126,231	2,475	2.0%
TOTAL ECONOMIC DEVELOPMENT:	\$ 462,454	\$ 1,158,534	\$ 1,478,220	\$ 319,686	27.6%
TRANSFERS TO OTHER FUNDS:					
TRANSFER TO CAPITAL PROJECT FUNDS	\$ 3,296,972	\$ 3,517,043	\$ 2,145,373	\$ (1,371,670)	-39.0%
TRANSFER TO TRUST & AGENCY FUNDS	500,000	-	-	-	-
TRANSFER TO SPECIAL REVENUE FUND	-	1,378,721	1,146,381	(232,340)	-16.9%
TOTAL TRANSFERS TO OTHER FUNDS:	\$ 3,796,972	\$ 4,895,764	\$ 3,291,754	\$ -1,604,010	-32.8%
DEBT SERVICE:					
PRINCIPAL & INTEREST BONDED DEBT	\$ 41,283,945	\$ 42,163,735	\$ 43,507,269	\$ 1,343,534	3.2%
NEW HANOVER COUNTY BOND SERVICE CHARGES	13,066	11,173	9,555	(1,618)	-14.5%
NEW HANOVER COUNTY SCHOOLS BOND SERVICE CHARGES	56,420	57,892	51,063	(6,829)	-11.8%
INSTALLMENT LEASE PAYMENTS	13,588,069	13,044,886	11,378,192	(1,666,694)	-12.8%
RESERVE - DEBT SERVICE	-	1,856,714	-	(1,856,714)	-100.0%
TOTAL DEBT SERVICE:	\$ 54,941,500	\$ 57,134,400	\$ 54,946,079	\$ (2,188,321)	0.1%
TOTAL:	\$ 65,117,794	\$ 68,534,066	\$ 65,055,691	\$ -3,478,375	-5.1%

**NEW HANOVER COUNTY
EDUCATION¹
SUMMARY OF EXPENDITURES**

	FY17-18 Revised <small>as of 6/4/18</small>	FY18-19 Requested	FY18-19 Adopted	DOLLAR INCREASE	PERCENT INCREASE
New Hanover County Schools					
EXPENDITURES:					
Current Operating	\$ 75,141,652	\$ 78,338,270	\$ 78,338,270	\$ 3,196,618	4.3%
Capital Outlay	2,100,000	3,696,000	3,696,000	1,596,000	76.0%
Fund 8 - Pre-K ²	-	487,422	487,422	487,422	N/A
Administrative Reserve ³	352,404			(352,404)	N/A
Total Current Expenditures	\$ 77,594,056	\$ 82,521,692	\$ 82,521,692	\$ 4,927,636	6.4%
Principal on School Bonds	\$ 16,319,117	\$ 18,361,137	\$ 18,361,137	\$ 2,042,020	12.5%
Interest on School Bonds	6,239,367	7,330,392	7,330,392	1,091,025	17.5%
Bond Fees	57,892	51,063	51,063	(6,829)	-11.8%
Installment Debt	480,909	462,421	462,421	(18,488)	-3.8%
NHC Schools Debt Service	\$ 23,097,285	\$ 26,205,013	\$ 26,205,013	\$ 3,107,728	13.5%
TOTAL EXPENDITURES FOR NHCS	\$ 100,691,341	\$ 108,726,705	\$ 108,726,705	\$ 8,035,364	8.0%
Cape Fear Community College					
CFCC Current Operating	\$ 10,862,177	\$ 10,852,593	\$ 10,852,593	\$ (9,584)	-0.1%
CFCC Capital Outlay	210,000	235,800	-	(210,000)	NA
Total Current Expenditures	\$ 11,072,177	\$ 11,088,393	\$ 10,852,593	\$ (219,584)	-2.0%
Principal on CFCC Bonds	\$ 11,040,883	\$ 9,913,863	\$ 9,913,863	\$ (1,127,020)	-10.2%
Interest on CFCC Bonds	6,097,155	5,606,657	5,606,657	(490,498)	-8.0%
CFCC Debt Service	\$ 17,138,038	\$ 15,520,520	\$ 15,520,520	\$ (1,617,518)	-9.4%
TOTAL EXPENDITURES FOR CFCC	\$ 28,210,215	\$ 26,608,913	\$ 26,373,113	\$ (1,837,102)	-6.5%

¹ Prior to FY18-19, for accounting purposes the County used a separate fund to account for K-12 public school funding. The School Fund was combined with General Fund in summaries. Beginning in FY18-19, school funding is budgeted directly in the General Fund.

² In FY17-18, \$387,422 of the County's Pre-K funding was included as part of the current operating expense and \$100,000 was included in capital outlay. Beginning in FY18-19, the \$487,422 of funding for Pre-K will be appropriated separately to NHCS Fund 8 - Pre-K.

³ Administrative Reserve for FY17-18 revised budget consists of additional anticipated sales tax.

NEW HANOVER COUNTY CAPITAL OUTLAY ADOPTED FY18-19

DEPARTMENT	TYPE	DESCRIPTION	ADOPTED
Emergency Mgt/911	Equipment	Generator-Blair Elementary Shelter	280,000
	Equipment	Toolcat Utility Work Machine	71,000
	Equipment	Replace MDR-800 Microwaves - Tier 1	405,000
			\$ 756,000
Tax	Equipment	Pictometry	96,000
			\$ 96,000
Information Technology	Equipment	Replace Main Computer Room Battery	17,000
	Equipment	Replace CISCO EOL Phones	63,000
	Equipment	Replace CISCO Equipment	250,000
	Equipment	Replace Dell Server	20,000
	Equipment	Public Safety Server Redundancy - Tier 1	150,000
	Equipment	Generator Monitoring Platform - Tier 1	160,000
			\$ 660,000
Communications & Outreach	Equipment	Prime Location LED Light Kit	5,000
			\$ 5,000
IT/Risk	Equipment	Facility Safety Automation	277,000
			\$ 277,000
Library	Equipment	Pine Valley Branch FFE	400,000
	Equipment	Self Service Checkout - Tier 1	145,200
			\$ 545,200
Property Mgt.	Equipment	Hot Water Heater Replacement	120,000
			\$ 120,000
Vehicle Mgt.	Vehicle	4 Replace Vehicle	76,100
	Vehicle	6 Replace Vehicle	150,438
	Vehicle	1 Replace Vehicle	27,379
	Vehicle	1 Replace Vehicle	28,953
	Vehicle	1 Replace Vehicle	22,844
	Vehicle	1 Replace Vehicle	22,810
	Vehicle	60 Sheriff's Office Vehicles	1,569,745
	Equipment	Road Ready	340,757
			\$ 2,239,026
Sheriff's Office	Equipment	Body Cameras	277,097
	Equipment	Cameras Detention Center	20,425
	Equipment	Fuming Chamber	12,000
	Other Improvements	Replacement Doors Housing Unit	7,043
	Equipment	Portable/Mobile Radios	417,000
			\$ 733,565
Health	Equipment	Mobile Dental Unit	575,000
	Equipment	Bridge for Health Electronic Record-Tier 2	5,550
	Equipment	Hematology Analyzer Replacement-Tier 2	68,000
	Equipment	Cougar Sprayer	10,500
	Equipment	Vector Control	15,600
	Equipment	Boat Engine Replacement	13,500
			\$ 688,150
Parks & Gardens	Other Improvements	Veterans Park Tennis Court Renovation	72,000
	Equipment	Field Tractor	13,500
	Equipment	Replacement Gators	7,000
	Equipment	Replacement Mowers	21,000
	Improvement	Kings Grant Improvements	100,000
	Improvement	Planted Median Improvements	50,000
	Equipment	River Road Playground Replacement	40,000
			\$ 303,500
Total General Fund			\$ 6,423,441
Fire Services	Equipment	Hydraulic Tools	29,920
	Equipment	Forcible Entry Door Prop	6,895
	Equipment	Portable Radio Replacement Program	203,340
	Equipment	Thermal Imaging Camera	10,195
	Vehicle	Replacement Staff Vehicles (2)	57,982
	Vehicle	Engine	625,000
	Other Improvements	Fire Hydrant Program	118,125
			\$ 1,051,457
Environmental Management	Equipment	Recycling Containers at CFCC	45,000
	Equipment	Replacement Compactor	1,004,000
	Equipment	New Scale for Landfill	225,000
	Equipment	New Loader for Yard Waste and C&D Site	225,000
	Equipment	New Dump Truck	430,000
			\$ 1,929,000
Total Other Funds			\$ 2,980,457

CAPITAL IMPROVEMENT PLAN FY19-23

		FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
Engineering	Drainage Improvements - Unincorporated County	140,000	140,000	140,000	140,000	140,000	700,000
Prop Mgt	Roof Replacement NE Library	-	205,000	-	-	-	205,000
Prop Mgt	Government Center Physical Plant	-	2,000,000	-	-	-	2,000,000
SRC	SRC Renovation	1,628,792	-	-	-	-	1,628,792
Juv Justice	Division of Juvenile Justice 138 N Fourth Street	1,500,000	13,600,000	-	-	-	15,100,000
Sheriff	Detention Expansion - Design	-	-	-	-	3,612,787	3,612,787
Library	Main Library Retrofit	-	-	32,500	325,000	-	357,500
Library	Northeast Library Retrofit	-	-	-	54,000	640,000	694,000
Library	North Chase Branch	-	-	-	-	585,000	585,000
Museum	Museum Facility Renovations	-	1,320,000	-	-	-	1,320,000
Prks & Gdn	Northern Regional Park Enhancements	320,000	450,000	1,700,000	-	-	2,470,000
Prks & Gdn	Olsen Park Phase 2	-	-	1,034,050	-	-	1,034,050
Prks & Gdn	Smith Creek Park Phase 2A	-	-	80,000	1,000,000	-	1,080,000
Prks & Gdn	Synthetic Turf Field	-	-	900,000	-	-	900,000
Prks & Gdn	Ogden Park Field Drainage	620,000	-	-	-	-	620,000
Prks & Gdn	Murray MUSCO Lighting & Orange Field Expansion	390,000	-	-	-	-	390,000
Prks & Gdn	DOT Market Str Sidewalk & Multi-use Path	675,373	-	-	-	-	675,373
Prks & Gdn	NHC Market Str Sidewalk Extension	-	90,000	238,000	-	-	328,000
Prks & Gdn	Middle Sound Connection Red Cedar to Publix	-	150,000	520,000	-	-	670,000
TOTAL EXPENDITURE		5,274,165	17,955,000	4,644,550	1,519,000	4,977,787	34,370,502

SOURCES OF REVENUE

	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
County Credit - Olsen Park Phase 2	-	-	409,670	-	-	409,670
Long Term Debt	3,128,792	13,600,000	-	-	3,612,787	20,341,579
General government revenues	2,145,373	4,355,000	4,234,880	1,519,000	1,365,000	13,619,253
TOTAL REVENUE	5,274,165	17,955,000	4,644,550	1,519,000	4,977,787	34,370,502

CAPITAL IMPROVEMENT PLAN FY19-23

Fire Services

	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
Northern Water Mains - Fire Flow	-	130,000	-	-	-	130,000
Wrightsboro Station	-	950,000	-	-	-	950,000
Castle Hayne Station	-	-	-	1,200,000	-	1,200,000
Semi-Permanent Gordon Rd Station	-	-	1,000,000	-	-	1,000,000
Semi-Permanent Southern Station	-	-	-	-	1,000,000	1,000,000
TOTAL EXPENDITURE	-	1,080,000	1,000,000	1,200,000	1,000,000	4,280,000

SOURCE OF REVENUE

	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
Loan Proceeds	-	950,000	1,000,000	1,200,000	1,000,000	4,150,000
Fire District Revenue	-	130,000	-	-	-	130,000
TOTAL REVENUE	-	1,080,000	1,000,000	1,200,000	1,000,000	4,280,000

Environmental Management

	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
Biological Treatment System Replacement	850,000	-	-	-	-	850,000
Landfill Gas to Energy Program-Phase I,II, & III	2,000,000	1,500,000	-	-	-	3,500,000
Landfill West Side Partial Closure Cells 6D & 6E	-	2,750,000	-	-	-	2,750,000
Southern Property Construction Cells 7 & 8 /Landfill Entrance	3,871,944	-	-	1,500,000	-	5,371,944
Southern Property Construction Cells 9 & 10	-	-	6,600,000	-	-	6,600,000
Southern Property Closure Design (cells 7-15)	-	-	1,500,000	-	-	1,500,000
Southern Property Construction Cells 11 & 12A	-	-	-	-	7,001,940	7,001,940
Administration Building	-	2,750,000	-	-	-	2,750,000
Dredging of South Property Borrow Pit	-	1,000,000	1,000,000	1,000,000	-	3,000,000
Lagoon Relining	-	-	-	1,200,000	-	1,200,000
Landfill Final Closure over Vertical Cells 2,3,6	-	-	5,845,280	-	-	5,845,280
Partial Cell Closure Cells 7/8A	-	-	2,250,000	-	-	2,250,000
Landfill Final Closure over Vertical Cells 4,5,6 Partial	4,690,000	-	-	-	-	4,690,000
TOTAL EXPENDITURE	11,411,944	8,000,000	17,195,280	3,700,000	7,001,940	47,309,164

SOURCE OF REVENUE

	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	Total
Environmental Management Transfers/Reserve Funds	7,031,944	8,000,000	17,195,280	3,700,000	7,001,940	42,929,164
Closure/Post Closure Reserve	4,380,000	-	-	-	-	4,380,000
TOTAL REVENUE	11,411,944	8,000,000	17,195,280	3,700,000	7,001,940	47,309,164

TOTAL ALL FUNDS

TOTAL ALL FUNDS	16,686,109	27,035,000	22,839,830	6,419,000	12,979,727	85,959,666
------------------------	-------------------	-------------------	-------------------	------------------	-------------------	-------------------

NEW HANOVER COUNTY DEBT SERVICE FOR NEXT FIVE YEARS

GENERAL GOVERNMENT	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
BONDED:					
CFCC 2009A General Obligation Bonds (Refunding)	717,526	1,301,912	1,420,237	382,497	0
CFCC 2010 General Obligation Bonds (\$70 million issued)	5,355,619	5,207,488	5,048,788	1,625,288	4,880,415
CFCC 2013A General Obligation Bonds (\$54 million issued)	4,607,500	4,470,000	4,332,500	4,195,000	4,057,500
CFCC 2013 General Obligation Bonds (Refunding)	1,483,856	956,745	0	0	0
CFCC 2015 General Obligation Bonds (\$40 million issued)	3,189,220	3,098,720	3,008,220	2,917,720	2,827,220
CFCC 2016 General Obligation Bonds (Refunding)	166,799	166,799	166,799	3,419,380	0
Total Bonded Debt Service - General Govt-CFCC	<u>15,520,520</u>	<u>15,201,664</u>	<u>13,976,544</u>	<u>12,539,885</u>	<u>11,765,135</u>
Principal portion of General Govt-CFCC Bonded Debt	9,913,863	10,035,252	9,267,393	8,269,152	7,895,000
Interest portion of General Govt-CFCC Bonded Debt	5,606,657	5,166,412	4,709,150	4,270,734	3,870,135
	<u>15,520,520</u>	<u>15,201,664</u>	<u>13,976,544</u>	<u>12,539,885</u>	<u>11,765,135</u>
Parks and Recreation 2010 General Obligation Bonds (\$17.5 million issued)	911,494	874,100	835,375	0	0
Parks and Recreation 2016 General Obligation Bonds (Refunding)	1,383,726	1,353,826	1,659,338	2,412,545	2,321,175
Total Bonded Debt Service - General Govt-Parks and Recreation	<u>2,295,220</u>	<u>2,227,926</u>	<u>2,494,713</u>	<u>2,412,545</u>	<u>2,321,175</u>
Principal portion of General Govt-Parks and Recreation Bonded Debt	1,440,000	1,435,000	1,760,000	1,749,019	1,745,000
Interest portion of General Govt-Parks and Recreation Bonded Debt	855,220	792,926	734,713	663,525	576,175
	<u>2,295,220</u>	<u>2,227,926</u>	<u>2,494,713</u>	<u>2,412,545</u>	<u>2,321,175</u>
Total Bonded Debt Service - General Government	<u>17,815,740</u>	<u>17,429,590</u>	<u>16,471,258</u>	<u>14,952,430</u>	<u>14,086,310</u>
INSTALLMENT:					
2005B Certificates of Participation - Refunding-Airlie Gardens, Judicial Building, Wilmington-Hanby Beach	3,233,875	0	0	0	0
2010 Refunding LOBS-2000 COPS-Airlie Gardens, Judicial Building, Wilmington-Hanby Beach	1,094,053	1,095,089	1,044,241	0	0
2010 Refunding LOBS-2001 COPS-Jail, Parking Deck, Library	634,682	3,728,266	3,568,120	3,366,754	3,207,710
2010 Refunding LOBS-Airport Customs Building	213,690	215,736	207,489	0	0
2010 Refunding LOBS-Public Safety Training Center	129,212	130,376	125,628	119,684	115,008
2010 Refunding LOBS-Jail Expansion Land	367,331	370,195	357,380	341,503	327,424
2012 Refunding LOBS-COPS2003-Administration Annex Building	358,900	346,700	329,600	312,700	300,900
2014A LOBS - 320 Chestnut Street Renovation	729,038	711,238	693,438	673,188	650,938
2014A LOBS - Cobb Judicial Annex Repair	303,632	296,232	288,832	279,582	270,332
2014B LOBS - Airport Rental Car Facility	420,912	414,086	406,226	397,300	387,420
Marquis Hills	637,893	628,513	619,131	609,751	600,370
Heritage Park	383,626	377,900	372,174	366,448	360,722
2017 Pine Valley Library Construction	402,983	393,576	384,170	374,763	365,356
2018 Installment Financing - Vehicles	P 26,469	689,069	666,400	648,800	0
2018 Installment Financing - Equipment	P 18,425	480,663	463,356	451,119	0
2018 Installment Financing - Senior Resource Center	P 25,050	380,075	370,025	359,975	349,925
2019 LOBS - Trillium	P 496,650	1,256,800	1,228,200	1,199,600	1,171,000
2019 LOBS - Juvenile Justice Center	P 0	1,367,800	1,337,400	1,307,000	1,276,600
2012 Refunding LOBS-COPS2003-Water/Sewer	1,439,350	1,383,450	1,328,150	1,278,350	1,228,950
Total Installment Debt Service - General Fund	<u>10,915,771</u>	<u>14,265,763</u>	<u>13,789,961</u>	<u>12,086,517</u>	<u>10,612,655</u>
Principal portion of General Fund Installment Debt	7,982,247	10,973,450	10,948,133	9,668,614	8,573,614
Interest portion of General Fund Installment Debt	2,933,524	3,292,313	2,841,828	2,417,900	2,039,042
	<u>10,915,771</u>	<u>14,265,763</u>	<u>13,789,961</u>	<u>12,086,517</u>	<u>10,612,655</u>
Total Debt Service - General Government (excludes Public Schools Debt Service)	<u>28,731,511</u>	<u>31,695,353</u>	<u>30,261,218</u>	<u>27,038,947</u>	<u>24,698,965</u>
PUBLIC SCHOOLS					
BONDED:					
2006 General Obligation Bonds (\$15 million variable issued)	980,137	950,418	919,849	890,137	860,137
2009 General Obligation Bonds (Refunding)	3,320,349	6,024,588	6,572,138	1,770,003	0
2009 General Obligation Bonds (\$43 million issued)	1,575,000	0	0	0	0
2013 General Obligation Bonds (Refunding)	1,663,694	1,643,355	5,109,560	4,924,044	4,742,547
2013 General Obligation Bonds (Refunding)	5,976,205	3,862,229	0	0	0
2015 General Obligation Bonds (\$47 million issued)	4,147,950	4,030,200	3,912,450	3,794,700	3,676,950
2016 General Obligation Bonds (Refunding)	3,753,575	4,890,975	3,866,338	3,747,225	3,597,025
2017 General Obligation Bonds (\$34.2 million issued)	2,976,650	2,916,625	2,839,450	2,748,825	2,663,325
General Obligation Bonds (\$71 million)	P 1,297,969	6,576,375	6,398,875	6,221,375	6,043,875
Total Bonded Debt Service - Public Schools Fund	<u>25,691,528</u>	<u>30,894,764</u>	<u>29,618,659</u>	<u>24,096,309</u>	<u>21,583,859</u>
Principal portion of Public Schools Bonded Debt	18,361,137	22,524,748	22,122,606	17,386,829	15,545,000
Interest portion of Public Schools Bonded Debt	7,330,392	8,370,017	7,496,053	6,709,480	6,038,859
	<u>25,691,528</u>	<u>30,894,764</u>	<u>29,618,659</u>	<u>24,096,309</u>	<u>21,583,859</u>
INSTALLMENT:					
2010 QSCB's	462,421	443,933	425,445	406,957	388,469
Total Installment Debt Service - Public Schools	<u>462,421</u>	<u>443,933</u>	<u>425,445</u>	<u>406,957</u>	<u>388,469</u>
Principal portion of Public Schools Installment Debt	328,383	328,383	328,383	328,383	328,383
Interest portion of Public Schools Installment Debt	134,038	115,550	97,062	78,574	60,086
	<u>462,421</u>	<u>443,933</u>	<u>425,445</u>	<u>406,957</u>	<u>388,469</u>
Total Debt Service - Public Schools	<u>26,153,949</u>	<u>31,338,697</u>	<u>30,044,104</u>	<u>24,503,266</u>	<u>21,972,327</u>

NEW HANOVER COUNTY DEBT SERVICE FOR NEXT FIVE YEARS

SPECIAL FIRE DISTRICT		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
INSTALLMENT:						
2010 Refunding LOBS-Public Safety Training Center		129,212	130,376	125,628	119,684	115,008
2010 Refunding LOBS-Murrayville Fire Station		242,017	243,904	235,467	225,001	215,724
2012 Refunding LOBS-COPS2003		70,800	68,400	66,000	63,600	61,200
Capital Equipment - Fire Engine		87,535	87,535	87,535	87,535	87,535
Ogden Station - Construction		519,540	507,413	495,285	483,158	471,030
Capital Equipment - Fire Engine		P 146,896	146,896	146,896	146,896	73,448
Capital Equipment - Breathing Apparatus		P 201,053	201,053	201,053	201,053	100,526
Capital Equipment - Fire Engine		P 0	139,158	139,158	139,158	139,158
Total Debt Service - Special Fire District		1,397,054	1,524,735	1,497,023	1,466,084	1,263,630
Principal portion of Special Fire District Installment Debt		1,062,985	1,207,490	1,226,349	1,242,277	1,088,328
Interest portion of Special Fire District Installment Debt		334,069	317,245	270,674	223,807	175,301
		1,397,054	1,524,735	1,497,023	1,466,084	1,263,630
ENVIRONMENTAL MANAGEMENT		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
INSTALLMENT:						
2010 Refunding LOBS-2000 COPS-Baghouses-WASTEC		61,352	61,411	58,557	0	0
Total Installment Debt Service - Environmental Management Fund		61,352	61,411	58,557	0	0
Principal portion of Environmental Management Installment Debt		54,117	57,085	57,141		
Interest portion of Environmental Management Installment Debt		7,235	4,326	1,417		
		61,352	61,411	58,557	0	0
Total Debt Service - Environmental Management Fund		61,352	61,411	58,557	0	0
Total Debt Service - All Funds		56,343,866	64,620,196	61,860,902	53,008,297	47,934,922

P = Pending further action

1. On July 1, 2008, Water and Sewer Debt Service was transferred to General Fund as part of the change to the Cape Fear Public Utility Authority.

FY 2018-2019

NEW HANOVER COUNTY