



FY13-14

Adopted Budget in Brief



New Hanover County, North Carolina



Cover designed by Carey Disney Ricks.



**NEW HANOVER COUNTY
ADOPTED BUDGET**

FISCAL YEAR 2013-2014

County Commissioners

Woody White, Chairman
Beth Dawson, Vice-Chairman
Jonathan Barfield, Jr.
Thomas Wolfe

County Manager

Chris Coudriet

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You may send comments or questions on this budget to
budget@nhcgov.com, or call Cam Griffin @ (910) 798-7170.



OUR VISION for NEW HANOVER COUNTY

*A vibrant, prosperous, diverse coastal community
committed to building a sustainable future for
generations to come.*

MISSION STATEMENT

*New Hanover County is committed to progressive
public policy, superior service, courteous contact,
judicious exercise of authority, and sound fiscal
management to meet the needs and concerns
of our citizens today and tomorrow.*

The New Hanover County
Board of Commissioners

June 2011



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NEW HANOVER COUNTY

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County Manager

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Assistant County Manager

TIM BURGESS
Assistant County Manager

June 17, 2013

To the New Hanover County Board of Commissioners and Citizens:

I am pleased to present to you the FY 2013-14 Budget for New Hanover County as adopted on June 17, 2013. This document represents the County's budget and strategic plans for the upcoming fiscal year. The Adopted Budget for Fiscal Year 2013-2014 is presented as follows:

- General Fund tax rate is 55.4 cents
- Fire Service District 7.9 cents
- Environmental Management Fund tipping fee is \$59/ton
(No increase projected for five years)

The adopted budget reflects the following changes to the recommended budget.

Expenditures

- Decrease in Commissioners recommended salaries and related fringe benefits so salaries are at FY12-13 amount - \$5,000.
- Decrease in recommended amount for Day Care of - \$635,000.
- Increase of \$12,500 for Wilmington Downtown Inc.

Revenues

- Decrease in appropriated fund balance by \$640,000.

Due to additional grant revenue and reimbursement from the State, both DSS and Environmental Management have been revised to reflect the change in expenditures and offsetting revenues.

I look forward to working with you toward the execution of the FY13-14 budget.

Sincerely,

Chris Coudriet
County Manager





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May 16, 2013

To the New Hanover County Board of Commissioners and Citizens:

The Recommended Budget for Fiscal Year 2013-2014 is presented as follows:

In response to the Board's direction and parameters set during the February 8, 2013 retreat, the FY13-14 Recommended Budget was prepared as follows:

- 1) General Fund tax rate for the County of 55.4 cents
- 2) Fire Service District of 7.9 cents
- 3) Environmental Management Fund tipping fee of \$59/ton

Total FY13-14 Recommended Budget amounts are as follows:

- 1) General Fund is \$282.1 million, an increase of 0.5% from the FY12-13 revised budget
- 2) Fire Service District is \$11.5 million, 6% less than the FY12-13 revised budget
- 3) Environmental Management is \$14 million, a 2% increase from the FY12-13 revised budget
- 4) Total value of the spending plan for all funds is \$311.9 million.

The primary policy focus of the FY13-14 Budget is intelligent growth and economic development and superior public education.

REVENUE

The increase in the tax base is less than 1% due to the still sluggish economy. While there has been increase in construction activity over the past year, permit numbers have not reached the levels processed prior to 2008.

The base for the General Fund is estimated to be \$29.2 billion. With a 98.4% collection rate, the value of a penny is \$2.9 million.

The base for the Fire Service District is \$11.2 billion. With a 98.4% collection rate, the value of a penny is estimated to be \$1.1 million.

A full measure and list revaluation is recommended for a thorough evaluation of each parcel which will update the entire database simultaneously. This is different from the less robust process which incorporates new construction and remodeling and updates existing properties using fair market value derived from recent real estate sales. This process will take approximately

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three years to complete. Due to the length of time expected to complete the measure and list, it will be necessary to contract out the valuation process of the revaluation in order to be completed by January 1, 2017. Preliminary estimates of a full measure and list revaluation would cost \$1.5 million over the next three years.

Due to timing, no funds are required or recommended for consultant services in FY13-14; however, \$300,000 is recommended for the revaluation fund.

Based on the Board's action May 6, 2013, the next revaluation will be effective January 1, 2017.

Fund balance in the General Fund is recommended to be appropriated in the amount of \$9 million, \$2 million more than the amount appropriated in the FY12-13 adopted budget. Current projections of expenditures and revenues indicate fund balance at the end of FY12-13 will increase slightly and the County will comply with its fund balance policy. The FY13-14 level of appropriation is necessary to balance the budget without a tax increase or deeper reductions in current services. Appropriation of fund balance at this level is possible due to the County's strong financial health, but an appropriation of fund balance at this level cannot be sustained in the future. It is anticipated that we will use some of the \$9 million appropriated fund balance in FY13-14.

Fund balance will be appropriated in the Register of Deeds (ROD) Automation Enhancement and Preservation Fund in the amount of \$0.5 million for a new software system, and the Schools Fund in the amount of \$1.2 million for School capital outlay. The ROD Automation and Enhancement Fund was established in accordance with state statute to account for the required 10% of ROD revenues set aside to be expended on computer or imaging technology and needs associated with the preservation and storage of public records. The Schools Fund is used to account for revenues from the one-half cent sales tax, North Carolina Public Schools Building Fund, and transfers from the General Fund to support New Hanover County Public Schools' operations, debt service, and building renovation and construction.

Sales tax is projected to increase 3.5% over the FY12-13 amount. The 3.5% is based on the expectation of a continued economic recovery. The total projected increase in sales tax from the FY12-13 revised budget is \$5 million, or 10.3%. It is anticipated that FY12-13 sales tax will exceed the budgeted amount.

Several changes are recommended in the Fee Schedule:

- a) Planning and Inspections, in collaboration with Development Services, has restructured the building permit fee schedule. The new fee schedule will establish a single fee for permits and inspections and eliminate the need for separate transactions each time an inspection is scheduled. The basis for the new fee schedule is the International Code Council Building Valuation table, which is the industry standard for average construction values. The new fee schedule will make it easier for developers, architects and builders to determine the permit and inspection costs prior to bidding a project and reduces the number of transactions with the County. In addition, the permitting process is being simplified to increase County efficiency, cost-effectiveness, and to better serve the public.

- b) One-Solution software is being implemented. This software will more fully integrate the development process across the Health, Fire Services, Development Services and Planning and Inspections Departments, resulting in a more efficient delivery of services to the citizens. In addition to integrating all of the reviews for development and building projects across the many departments, the software will include a number of features that will enhance customer service; such as, an on-line portal that includes the ability to apply for permits, receive status updates and make payments. The software will also be integrated with the County's GIS system for real-time mapping of current projects.
- c) The amount the County charges the Municipalities to collect their ad valorem tax was reduced from 1.75% to .75% to more accurately reflect the cost of providing the service. Collections above 95% will be billed at 1.75%. A decrease of \$537,000 is anticipated in County revenue.

The local economy is showing some positive signs of recovery. The unemployment rate has dropped to 9.6% for March 2013. The Register of Deeds' monthly collections have shown an increasing trend, the best since FY07-08. Building permits showed an upturn in activity in FY11-12. The Port of Wilmington is a mainstay in the area economy and the tonnage processed for 2012 increased 24% over 2011 amounts. Tourism, one of the major industries in New Hanover County, was estimated at \$425 million in 2012. These are small but positive steps forward. New Hanover County continues to experience population growth at a slower rate than the rate experienced over the past decade. Therefore, we should not expect increases in the ad valorem tax base or sales tax revenues that we had prior to the economic recession.

EXPENDITURES

Economic Development

Economic development efforts are increased in FY13-14, with the \$572,336 of unspent funds appropriated from FY12-13 and new funds budgeted in FY13-14.

Continued funding for the following organizations is recommended:

- Wilmington Regional Film Commission: \$115,466
- Wilmington Business Development: \$136,977
- Wilmington Downtown, Inc.: \$25,000 (reduction from \$50,000)
- Southeastern Economic Development: \$20,267

In addition to the above, there is \$330,290 recommended to further develop an economic strategy and partnerships with the private sector; and conduct an extensive target analysis that identifies the best opportunities for stimulating commerce locally. An additional \$25,000 is recommended for the Wilmington Regional Film Commission to differentiate our region in marketing the film industry statewide and nationally.

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PPD is budgeted to receive its first incentive payment of \$300,000 based on the 2005 agreement between the City, County and PPD. Payout of the amount is based on PPD's achievement of previously agreed upon performance metrics, which will be verified during the FY13-14 fiscal year.

Public Education

New Hanover County Schools

Funding for the Schools provides \$67.3 million for current operations and \$21 million for debt service. This is an increase of \$4.4 million from the FY12-13 revised amount. In addition to this funding, the County provides \$464,514 for landscaping and \$500,000 for School Resource Officers for the Middle and High Schools. Funds are not recommended in FY13-14 to continue School Resource Officers in the Elementary Schools.

The increases in expenditures are due to increased enrollment and attempting to move toward a defined per pupil allocation consistent with pre-recession funding.

At this time, the Board of Education has not received final notice of its state funding.

The General Fund and School Fund have been combined in the summaries in the document to indicate a clearer statement of recommended funding.

Cape Fear Community College (CFCC)

Funding for Cape Fear Community College provides \$8.7 million for current operations and \$11.5 million for debt service. This is an increase of \$0.5 million from FY12-13 revised budget.

Increased funding is due to the maintenance and operating costs related to the new facilities, including Union Station, that were built with bond funds approved by the voters in 2008.

Emphasis on early childhood education and preparing all students for the 21st century is advanced by funding:

- Two part-time Library Associates for "Every Child Ready to Read." Due to the decrease in grant funding, the additional cost will be \$50,350. This is the most effective way of reaching the age group of 0 to 5. "Every Child Ready to Read" is a nationally recognized, researched-based, early literacy program developed by the American Library Association to provide public libraries with tools to help families with young children develop the skills needed for school readiness. These skills are crucial to a child's ability to achieve grade level reading in elementary school. Third grade reading proficiency has been recognized by the National Campaign for Grade-Level Reading as the best predictor of high school graduation and success in the workforce.
- When in daycare settings, quality daycare is critical to long-term educational success, so there is a recommendation of \$635,000 in County funding for daycare subsidy for eligible families. This increase in County funding will be offset by a decrease of an estimated

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\$500,000 in state daycare funding. The new increase will provide 12 months of day care for approximately 130 children. Access to affordable, quality child care allows parents to accept and maintain employment. Quality child care prepares children for school and provides a safe environment for children to learn.

Personnel and Compensation

Our organization is challenged daily by the administration to establish itself as the model of good governance, and we measure our successes by embracing our organizational values and the following business principles:

- We want New Hanover County government to be effective in meeting its defined outcomes as expected by the Board and our citizens, but efficient in how we manage the business;
- We want New Hanover County government to be easy to do business with and consistent in how we do business; it should not be painful nor a guessing game to engage with our county government;
- We want New Hanover County government to be responsive to its end users, that is understand and act on their needs, and professional in all that we do as an organization.

Following is a summary of requested and recommended positions:

	<u>Requested</u>	<u>Recommended</u>	<u>Recommended Positions</u>
General Fund	18	13	8 Sheriff Detention Officers 5 DSS Service Providers
Fire Service District	11	0	
Environmental Management	0	0	

The new positions in the Detention Center will help provide a safe environment for County Officers and the inmates, and is a continuation of the need stated by the Sheriff in 2012.

One Adult Services Social Worker will assist in addressing the growing demand for guardianships. Due to recent State legislation, DSS is the only non-interested agency that can be assigned guardianships of disabled adults.

One Medical Transportation Coordinator will arrange transportation for eligible persons to needed health care appointments.

Two Economic Services Workers and one Administrative Support staff will work with all means-tested programs (Food & Nutrition Services, Medicaid, Work First and Child Care) to provide timely and accurate benefits to eligible families. With the implementation of the Affordable Care Act, DSS will need adequate staff to determine eligibility for the Health Marketplace as well as DSS-provided programs.

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In addition, 48 employees in the General Fund and 20 employees in Fire Service District are converted from Temporary to Regular. This is due to a ruling by the North Carolina Local Government Employees Retirement System that any employee who works 1,000 hours or more per year must be a part of the Retirement System. The net cost of this change is \$678,287 (\$420,060 in the General Fund and \$258,227 in the Fire Service District Fund) due to the cost of the employees' benefits they did not receive as temporary employees (health and dental insurance and retirement). These positions are mission critical and provide the staff support necessary to deliver quality service.

During the economic recession, a number of vacant positions were not funded; of these, a total of 10 positions have been eliminated from the recommended budget.

There are four previously unfunded positions that are recommended to be restored in this budget:

- 1) Planner/Planning & Inspections – position will coordinate the creation and implementation of the Comprehensive Development Plan that will provide a framework for future development activities; i.e. transportation, utilities, land use, recreation, and housing, as growth continues over the next 20 years. The Comprehensive Development Plan will incorporate community goals and objectives, as well as County policies, to provide guidelines for meeting future growth needs.
- 2) Revaluation Coordinator/Tax Department – position will direct the next revaluation process identified as a full measure and list.
- 3) Development Coordinator/Museum – position will raise funds to help sustain the Museum's operations and will meet fund raising goals over three years.
- 4) Program Assistant/Community Justice Services – position will serve high risk juvenile population in completing community service obligations directed by the courts.

There are eight Deputy grant-funded positions in the Sheriff's Office recommended to be funded in this budget due to the grant requirements, which requires the positions be funded for a full year after the grant ends. One deputy is working the front desk at the Detention Center and the others are assigned to various squads at the Detention Center.

There is also one grant-funded position in Community Justice Services/Community Service & Restitution program that is recommended to be funded due to the decrease in Department of Public Safety grant funding. This position provides sentencing alternatives for the Court in the form of additional community service hours that would not be available without this position assisting in intake, employer coordination, youth training and supervision, and documentation of their compliance with court orders.

There is an increase in unemployment insurance related to the reform that allows the State of North Carolina to accelerate its repayment of an approximately \$2.5 billion state debt to the Federal Government.

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A 2% market adjustment is recommended to advance the pay plan, which allows the County to remain competitive in the labor market.

Funding for a 1.5% merit adjustment is recommended. Following an evaluation of performance, the supervisor could grant a merit award from 0% to 3% based on the performance of the employee.

New Hanover County faces a 7% increase in health insurance, which is below the average increase; however, we are modifying employee costs for the buy-up plan to encourage additional employees to purchase the basic plan, which should slow claims cost.

A County contribution to a 401K plan was considered, but is not recommended at this time. Except for the state mandated 5% contribution for law enforcement, the County does not contribute to a 401K plan for its employees. Currently 54% of North Carolina counties provide an employer-funded match for a 401K plan for their employees.

Funding of \$125,000 is included for a pay and classification study. This study will determine the competitive rate of compensation in the public sector as compared to our peer group. If changes in salaries are recommended, funds will need to be considered in future budgets. The last pay and classification study was conducted in 1999 and implemented in January of 2001.

In preparing the budget, it is recognized that not all positions will be filled for the entire year; as such, a negative \$1 million is budgeted to adjust for turnover. This is \$300,000 more than the amount budgeted in FY12-13. The adjusted strategy will require careful monitoring and control of positions by Management.

Contingencies

In an effort to balance the budget, no funds are recommended for Contingency, a decrease of \$305,389 from the FY12-13 revised amount. Unfunded, unanticipated expenditures during the year will need to be funded by fund balance or reductions in other expenditures.

FIRE SERVICE DISTRICT FUND

The Fire Service District Fund is balanced with no change to the Fire Service District Tax rate, which remains at 7.9 cents per \$100. The Fund's other major source of revenue is a percentage of Sales Tax. The percentage of Sales Tax the Fire Service District receives is calculated based on the ratio of ad valorem levies of all the local governments in New Hanover County. In the blended levy ratio calculation for FY13-14, the Fire Service District's percentage increases almost 10% from 4.712% to 5.165%.

The Fire Service District Fund uses \$235,372 of its fund balance to support FY13-14 capital purchases, such as the replacement of a water tender for the Southern part of the County that will provide water in areas with insufficient or no fire hydrant coverage. The FY13-14 budget

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recommends funds to expand fire hydrant coverage throughout the County to reduce the reliance on tender equipment and to improve service for the neighborhoods affected.

In accordance with the fiscal policy changes in the General Fund, Fire Services is drafting a long-term financial forecast in order to institute comparable policies in its fund.

The Fire Service District is investigating areas of commonality with the City of Wilmington and any cost and service efficiencies that might be found. The results of this investigation may influence future budget requests.

ENVIRONMENTAL MANAGEMENT

The Environmental Management Fund is balanced with no change to tipping fees and includes a projected fixed rate of \$59/ton for 5 years based on the current solid waste collection and disposal policy. Tipping fees of \$11.9 million are based on expected collection tonnage of approximately 204,468 over the projected tonnage of 200,000 tons for FY12-13.

The FY13-14 Budget recommends several new transfers that mirror the financial policy changes in the General Fund. These transfers will set aside money for significant future expenses, such as, pay as you go capital expenses and landfill cell post-closure costs. Setting aside funds on an annual basis will ensure monies are available for these large, known expenses protecting the stability of future tipping fees. In addition, designating portions of fund balance for these purposes will enable Environmental Management to conform to the new undesignated fund balance policy of 21%.

The FY13-14 budget recommends the replacement of a roll-off truck, bulldozer, loader, and bobcat. This equipment is essential to daily operations and in providing customer service; i.e., roll-off trucks are used to service the community drop-off sites throughout the County. Replacement of high-mileage, high-maintenance equipment gives the Environmental Management staff the tools to provide quality customer service in a cost-effective, efficient and safe manner.

Conclusion

On June 20, 2011, the Commissioners adopted a Strategic Plan. Funding was requested for a number of enhancements related to the plan. Many of these could not be funded due to revenue constraints and the need to fund higher priority projects. The budget was developed with a concerted effort to follow the principles of the plan. The overall vision of the plan is timeless, but specific actions may change from year to year and board to board. This recommendation is aligned with specific guidance from this Board.

There are a number of unknowns as I present the FY13-14 Recommended Budget:

- 1) Strength of the economic recovery.
- 2) Length and impact of Federal sequestration process.
- 3) Action of the North Carolina General Assembly, especially in the Human Services programs, and potential changes with tax reform that could impact New Hanover County.

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In addition to the unknowns that are outside of our control, I am concerned the revenue side of the budget needs to be addressed, or deep reductions will need to be made in our discretionary programs and mandated programs with discretionary funding levels to sustain our organization in the coming year.

The two primary sources of revenue are the sales tax, which is limited by state statute, and the ad valorem tax. It is unlikely there will be significant increases in the base until revaluation (FY17-18), so the tax rate must be adequate to generate additional revenue to fund past, current and future policy choices.

To be responsible stewards, I am of the opinion that we need to consider raising revenue to cover increased debt service or operating expenses of facilities the public has voted to support and that conversation should happen sooner rather than later. We have reviewed every expenditure in the budget and will continue to find more efficient ways to deliver services, but I do not believe those savings will be sufficient to balance the budget with a constant tax rate and provide service at the level we are currently offering our community. The cost of providing current levels of services will continue to increase due to inflation, increased population and actions of the federal and state government.

This is the first opportunity for me to prepare, present, and recommend a budget as New Hanover County manager. I am proud of both the effort and content of this proposed spending plan. As previously noted, this budget advances the Board's overall strategy, it brings us closer to achieving our vision, and it delivers on our public purpose mission. It accomplishes these successes within the parameters set by the Board.

While the responsibility is mine to recommend a balanced budget, we would not be in position to consider a budget for fiscal year 13-14 without tireless work from the Budget office, to whom I am greatly indebted, the county's Executive Leadership Team, and our department directors.

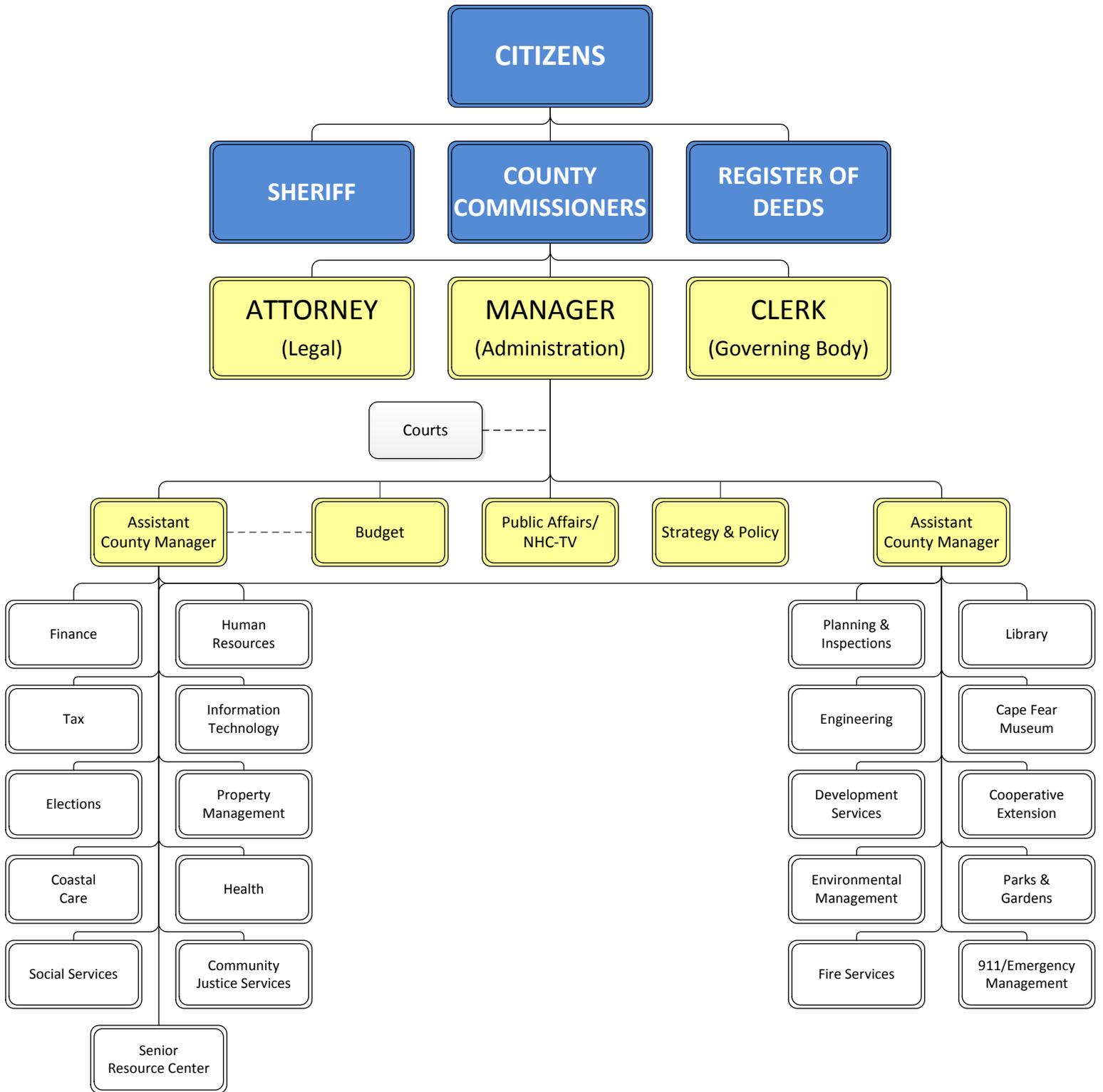
I look forward to working with you toward the adoption of the FY13-14 Budget for New Hanover County.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Coudriet", with a long horizontal flourish extending to the right.

Chris Coudriet
County Manager

NEW HANOVER COUNTY Organizational Chart



**NEW HANOVER COUNTY
POSITION SUMMARY BY FUNCTION**

	ADOPTED FY09-10	ADOPTED FY10-11	ADOPTED FY11-12	ADOPTED FY12-13	ADOPTED FY13-14
General Fund:					
Cultural & Recreational	117	123	126	127	136
General Government	276	268	268	265	263
Human Services	517	509	495	471	497
Public Safety	537	540	553	582	609
Total General Fund	1447	1440	1442	1445	1505
Other Funds:					
Environmental Mgmt	88	88	31	31	31
Fire Service	95	95	98	98	118
Total Other Funds	183	183	129	129	149
TOTALS	1630	1623	1571	1574	1654

GENERAL FUND: Number of positions increased by 60. (9 positions added during year, 13 new positions recommended and 48 Temporaries that converted to Regular positions and 10 eliminated).

ALL FUNDS: Between FY12-13 Adopted and FY13-14 Adopted, the number of positions increased by 80. (9 positions added during year, 13 new positions adopted and 68 Temporaries that converted to Regular positions and 10 eliminated).

The decrease in positions between FY10-11 Adopted and FY11-12 Adopted in Environmental Management is due to the decision to lay up WASTEC.

BUDGET FUNCTIONS

The County's General Fund budget is comprised of nine functions, which are named in the table below. All General Fund expenditures are classified into one of these nine functions. This is the budgetary level of expenditure control as adopted in the budget ordinance. Following is an outline of the Budget Functions for FY13-14:

General Government	Human Services	Public Safety
Administration – County Manager Board of Elections Budget Development Services Engineering Finance Governing Body – Commissioners Human Resources Information Technology Legal - County Attorney NHC-TV & Public Affairs Property Management Register of Deeds Tax	CoastalCare Health Non-County Agencies Senior Resource Center Social Services	Community Justice Services Courts Emergency Management & 911 Communications Juvenile Services Non-County Agencies Planning & Inspections Sheriff's Office
Education	Cultural and Recreational	Economic and Physical Development
Cape Fear Community College New Hanover County Schools	Cooperative Extension Service Library Museum Non-County Agencies Parks and Gardens	Economic Development Non-County Agencies
Transfers	Other	Debt Service
Transfers Between Funds	Contingencies	Principal, Interest & Fees on Debt Installment Lease Payments



NEW HANOVER COUNTY
SUMMARY OF EXPENDITURES AND REVENUES - ALL FUNDS ¹

EXPENDITURE SUMMARY	FY11-12 ACTUAL	FY12-13 REVISED	FY13-14 ADOPTED	\$ Change	% Change
GENERAL & NEW HANOVER COUNTY SCHOOLS	\$ 265,215,611	\$ 280,661,986	\$ 281,554,687	\$ 892,701	0.32%
EMERGENCY TELEPHONE SYSTEM - ARTICLE 3	958,234	665,295	672,151	6,856	1.03%
ROOM OCCUPANCY TAX ²	1,615,108	14,408,483	3,705,900	(10,702,583)	-74.28%
REVOLVING LOAN PROGRAM	8,143	68,391	-	(68,391)	-
ENVIRONMENTAL MANAGEMENT	9,995,726	13,620,917	13,946,180	325,263	2.39%
SPECIAL FIRE SERVICE DISTRICT	10,615,086	12,177,801	11,476,463	(701,338)	-5.76%
TOTAL EXPENDITURE ALL FUNDS	\$ 288,407,908	\$ 321,602,873	\$ 311,355,381	\$ (10,247,492)	-3.19%

REVENUE SUMMARY	FY11-12 ACTUAL	FY12-13 REVISED	FY13-14 ADOPTED	\$ Change	% Change
GENERAL & NEW HANOVER COUNTY SCHOOLS	\$ (274,926,035)	\$ (280,661,986)	\$ (281,554,687)	\$ (892,701)	0.32%
EMERGENCY TELEPHONE SYSTEM - ARTICLE 3	(643,228)	(665,295)	(672,151)	(6,856)	1.03%
ROOM OCCUPANCY TAX ²	(4,592,260)	(14,408,483)	(3,705,900)	10,702,583	-74.28%
REVOLVING LOAN PROGRAM	(17,528)	(68,391)	-	68,391	-
ENVIRONMENTAL MANAGEMENT	(13,981,438)	(13,620,917)	(13,946,180)	(325,263)	2.39%
SPECIAL FIRE SERVICE DISTRICT	(11,194,592)	(12,177,801)	(11,476,463)	701,338	-5.76%
TOTAL REVENUE ALL FUNDS	\$ (305,355,080)	\$ (321,602,873)	\$ (311,355,381)	\$ 10,247,492	-3.19%

¹ This presentation shows the total budgets of the various funds. The General Fund and NHC Schools Funds have been combined. Transfers between the General Fund and other funds **have** been removed. This is a change from prior year reports.

²Room Occupancy Tax FY12-13 Revised Budget reflects the appropriation of fund balance to support the commencement of beach renourishment and dredging capitial projects.

**NEW HANOVER COUNTY
GENERAL FUND EXPENDITURE COMPARISON**

DEPARTMENTS:	FY11-12 ACTUAL EXPENSES	FY12-13 REVISED BUDGET	FY13-14 ADOPTED BUDGET	Difference Between FY12-13 Revised and FY13-14 Adopted	
				\$ Change	% Change
ADMINISTRATION - COUNTY MANAGER ¹	\$837,651	\$1,230,065	\$884,584	-\$345,481	-28.1%
BOARD OF ELECTIONS	758,514	829,781	799,595	-\$30,186	-3.6%
BUDGET	473,223	476,564	493,222	\$16,658	3.5%
COASTALCARE	1,932,068	2,135,584	2,142,084	\$6,500	0.3%
COMMUNITY JUSTICE SERVICES ²	1,438,509	1,738,316	1,618,901	-\$119,415	-6.9%
COOPERATIVE EXTENSION	402,637	480,805	504,881	\$24,076	5.0%
COURTS	642,373	382,816	378,106	-\$4,710	-1.2%
DEVELOPMENT SERVICES	492,216	505,022	491,680	-\$13,342	-2.6%
EDUCATION:					
Cape Fear Community College	6,191,767	7,839,548	8,674,377	\$834,829	10.6%
Cape Fear Community College Debt	10,412,758	11,873,103	11,499,579	-\$373,524	-3.1%
New Hanover County Schools Operating	61,808,440	61,437,450	64,740,640	\$3,303,190	5.4%
New Hanover County Schools Capital ³	750,000	750,000	2,510,146	\$1,760,146	234.7%
New Hanover County Schools Debt	21,781,841	21,436,315	20,803,769	-\$632,546	-3.0%
EMERGENCY MGMT & 911 COMMUNICATIONS ⁴	5,656,050	5,779,052	5,204,954	-\$574,098	-9.9%
ENGINEERING ⁵	853,623	1,312,369	788,871	-\$523,498	-39.9%
FINANCE ⁶	1,742,671	1,837,501	461,083	-\$1,376,418	-74.9%
Nondepartmental	3,599,737	3,927,897	4,356,789	\$428,892	10.9%
Economic Development	650,000	572,336	653,000	\$80,664	14.1%
Transfers ⁷	812,034	1,621,214	1,418,386	-\$202,828	-12.5%
Bonded Debt (Principal, Interest)	2,883,464	2,885,869	2,827,422	-\$58,447	-2.0%
Fees Paid on Debt ⁸	124,540	121,880	123,610	\$1,730	1.4%
Installment Debt	11,414,819	11,554,247	11,498,526	-\$55,721	-0.5%
NHC-CFPUA Debt	4,061,805	2,868,590	2,637,550	-\$231,040	-8.1%
Contingencies ⁹	0	305,389	0	-\$305,389	-100.0%
GOVERNING BODY - COMMISSIONERS	446,573	473,242	487,882	\$14,640	3.1%
HEALTH DEPARTMENT ¹⁰	13,677,840	15,662,243	12,858,074	-\$2,804,169	-17.9%
HUMAN RESOURCES	1,019,600	721,228	713,785	-\$7,443	-1.0%
INFORMATION TECHNOLOGY ¹¹	5,334,228	5,923,182	6,489,433	\$566,251	9.6%
JUVENILE SERVICES	195,770	183,375	193,375	\$10,000	5.5%
LEGAL - COUNTY ATTORNEY	911,795	1,006,893	983,687	-\$23,206	-2.3%
LIBRARY	3,674,896	3,919,104	3,965,188	\$46,084	1.2%
MUSEUM	998,470	993,843	1,065,091	\$71,248	7.2%
NHC-TV AND PUBLIC AFFAIRS ¹²	0	121,775	600,505	\$478,730	393.1%
NON-COUNTY AGENCIES ¹³	1,380,113	1,130,064	885,802	-\$244,262	-21.6%
PARKS AND GARDENS ¹⁴	4,315,494	5,587,277	5,330,019	-\$257,258	-4.6%
PLANNING AND INSPECTIONS	3,315,729	3,583,371	3,490,174	-\$93,197	-2.6%
PROPERTY MANAGEMENT ¹⁵	9,400,529	11,761,462	10,630,371	-\$1,131,091	-9.6%
REGISTER OF DEEDS ¹⁶	1,308,881	1,271,192	1,671,939	\$400,747	31.5%
SENIOR RESOURCE CENTER	1,850,563	2,269,576	2,517,135	\$247,559	10.9%
SHERIFF	37,766,456	39,100,211	38,785,834	-\$314,377	-0.8%
SOCIAL SERVICES ¹⁷	36,523,521	39,796,366	41,666,087	\$1,869,721	4.7%
TAX ¹⁸	3,374,414	3,255,868	3,708,551	\$452,683	13.9%
TOTAL	\$265,215,611	\$280,661,986	\$281,554,687	\$892,701	0.3%

NEW HANOVER COUNTY
GENERAL FUND EXPENDITURE COMPARISON

¹Decrease in Administration-County Manager due to the establishment of the NHC-TV and Public Affairs Department.

²Reduction in Electronic Monitoring contract due to new business and service model.

³To restore capital outlay levels to a more reasonable level following the economic recession.

⁴Decrease due to 911 surcharge expenses being processed through Fund 244.

⁵Cobb Annex project in Revised Budget. Adopted Budget cut Storm Water Division contracted services due to spending history. Also, accounting change in Vector Control costs and change in method of reimbursement for Shore Protection.

⁶Reduction due to a change in the way transfers are being recorded.

⁷Transfers for Trust and Agency were approximately \$150,000 more, but the Capital Project transfer was \$350,000 less.

⁸\$17,540 is for General Fund and \$106,070 is for schools.

⁹No contingencies budgeted in Adopted Budget.

¹⁰Reduction due to one-time transfer to Capital Project Fund in Revised Budget to renovate Health Department building.

¹¹Increase for Microsoft Enterprise License. At the end of 6-year agreement, IT must update the license to reflect the real number of users. This is a one-time increase. Increase to move to hosted environment with Tyler Technologies.

¹²NHC-TV and Public Affairs became a department late in FY12-13. There were only minor expenses in FY12-13. FY13-14 has expenditures for a full year.

¹³Economic Development accounts moved to new Economic Development Division.

¹⁴Three SRC positions were in Administration Revised Budget but no longer part of FY13-14 Adopted Budget.

Large reduction in contracted services and capital outlay.

¹⁵There is a decrease in planned building and grounds maintenance projects and a decrease in recommended vehicle purchases.

¹⁶Includes funds for a new automation software if necessary.

¹⁷Change is primarily due to the expansion of programs in order to meet state and federal requirements, which includes the addition of 5 new positions performing direct client services offset by the decrease in Day Care funding.

¹⁸Includes Revaluation Fund.

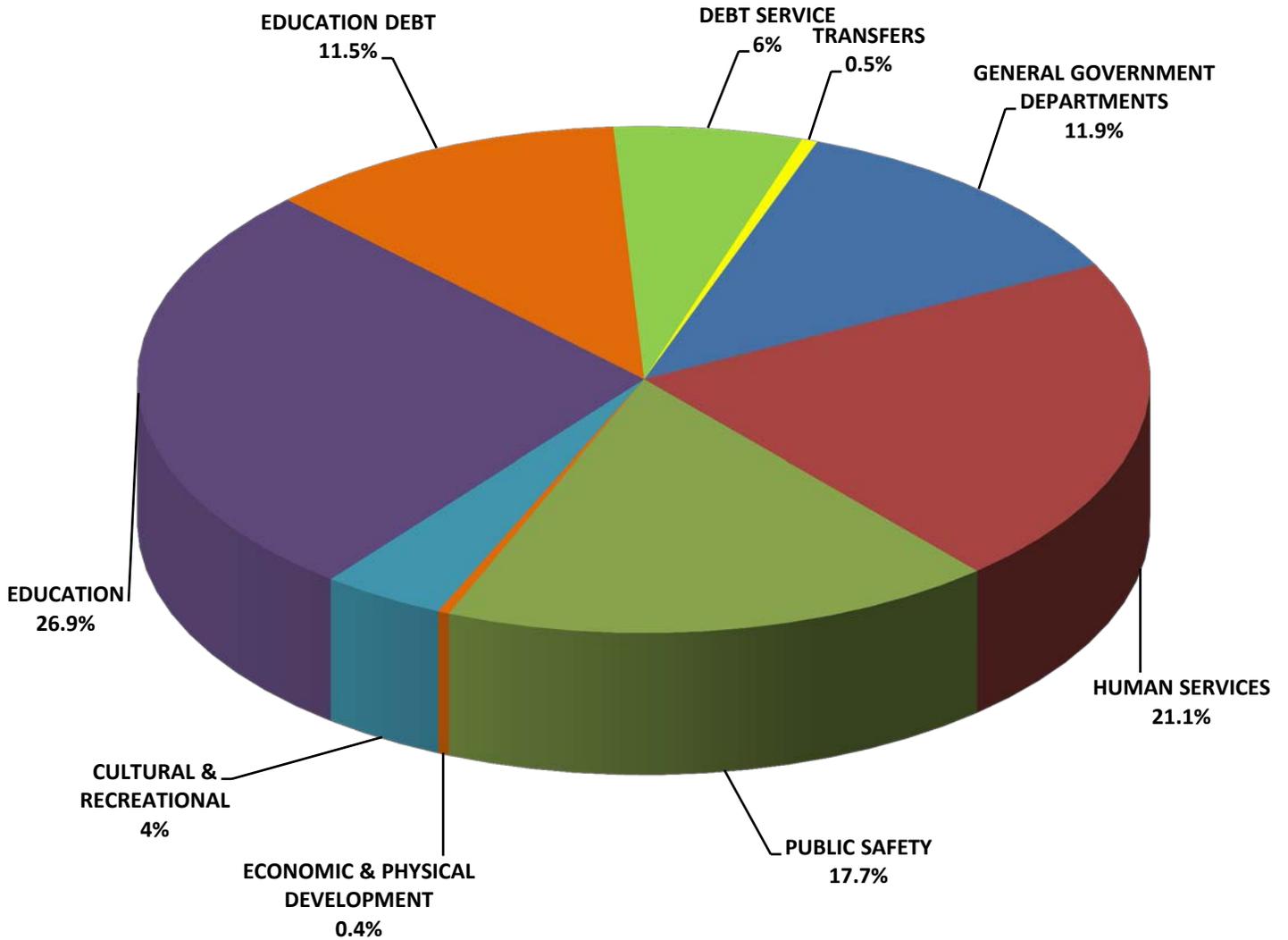
NEW HANOVER COUNTY
PERCENTAGE CHANGE OF BUDGETED EXPENDITURES BY ACTIVITY
GENERAL FUND

BUDGETED EXPENDITURES:	FY12-13 REVISED	FY13-14 ADOPTED	PERCENT DIFFERENCE
GENERAL GOVERNMENT DEPARTMENTS	\$ 34,654,042	\$ 33,685,587	-2.79%
HUMAN SERVICES	59,471,777	59,361,380	-0.19%
PUBLIC SAFETY	11,783,930	11,002,510	-6.63%
Sheriff's Office	39,100,211	38,785,834	-0.80%
ECONOMIC & PHYSICAL DEVELOPMENT	1,187,573	1,026,288	-13.58%
CULTURAL & RECREATIONAL	11,770,848	11,082,693	-5.85%
EDUCATION	70,026,998	75,925,163	8.42%
EDUCATION DEBT	33,414,528	32,303,348	-3.33%
DEBT SERVICE	17,325,476	16,963,498	-2.09%
TRANSFERS	1,621,214	1,418,386	-12.51%
CONTINGENCIES	305,389	0	-100.00%
TOTAL BUDGETED EXPENDITURES	\$ 280,661,986	\$ 281,554,687	0.32%

All departments were impacted by the 2% market adjustment of the salary schedule, an estimated 7% increase in medical expenses, and an almost 5% increase in the retirement rate.

- 1) **General Government Departments** decrease is primarily due to:
 - a) Finance decreases due to a change in the way transfers are being recorded.
 - b) Property Management decreases due to decreases in planned building maintenance and repair projects and for vehicle purchases.
- 2) **Human Services** change is primarily due to the expansion of programs in the Department of Social Services in order to meet State and Federal requirements, which includes the addition of five new positions performing direct client services and is off-set by the decrease in Daycare funding.
- 3) **Public Safety** decrease is primarily due to:
 - a) Emergency Management processing 911 Surcharge expenses in Fund 244
 - b) Decreased Capital Outlay requests in the Sheriff and Emergency Management Departments
 - c) Funding for School Resource Officers (SROs) in elementary schools is reflected in the Sheriff's Revised budget, but not included in the Recommended budget.
- 4) **Economic and Physical Development** decrease is due to the expectation that the unspent portion of \$572,000 of funds designated for economic development will be carried over to the FY13-14 budget for that purpose. In addition, \$225,000 in the FY12-13 Revised budget represents a one-time shoreline protection project.
- 5) **Cultural & Recreational** decrease is primarily due to:
 - a) The cost of three Senior Resource Center (SRC) Administrative positions being reflected in Parks FY12-13 Revised budget numbers, but in the Human Services FY13-14 Adopted budget where SRC was moved.
 - b) A reduction in Parks' Contracted Services and Capital Outlay requests.
- 6) **Education** increase is due to:
 - a) Increase in CFCC funding (\$0.5 million) is due to the maintenance and operating costs related to their new facilities built with voter-approved bond funds.
 - b) Increase in Public School funding (\$4.4 million) is due to increased enrollment and attempting to restore funding reduced or postponed during the recession. In addition, the County directly provides landscaping services (\$0.65 million) and School Resource Officers (SROs) for the Middle and High Schools (\$0.50 million). SROs are not recommended for Elementary schools.
- 7) **Debt Service** decrease is due to savings realized from the refunding of the 2003 Certificates of Participation debt.
- 8) **Transfers** decrease is due to the reduction in the Transfer to Capital Projects (\$0.35 million) because fewer projects were funded due to budget constraints. FY12-13 Capital Projects were added during the fiscal year.
- 9) **Contingencies** reduced to zero due to budget constraints. Any increases to the adopted budget not funded through outside sources will need to come directly from fund balance or expenditure reductions.

2013-2014 ADOPTED BUDGET EXPENDITURES



Expenditures for Education (26.9%) and Human Services (21.1%) continue to dominate the General Fund. For greater detail, please see facing page.

NEW HANOVER COUNTY
PERCENTAGE CHANGE OF BUDGETED REVENUES BY CLASS
GENERAL FUND

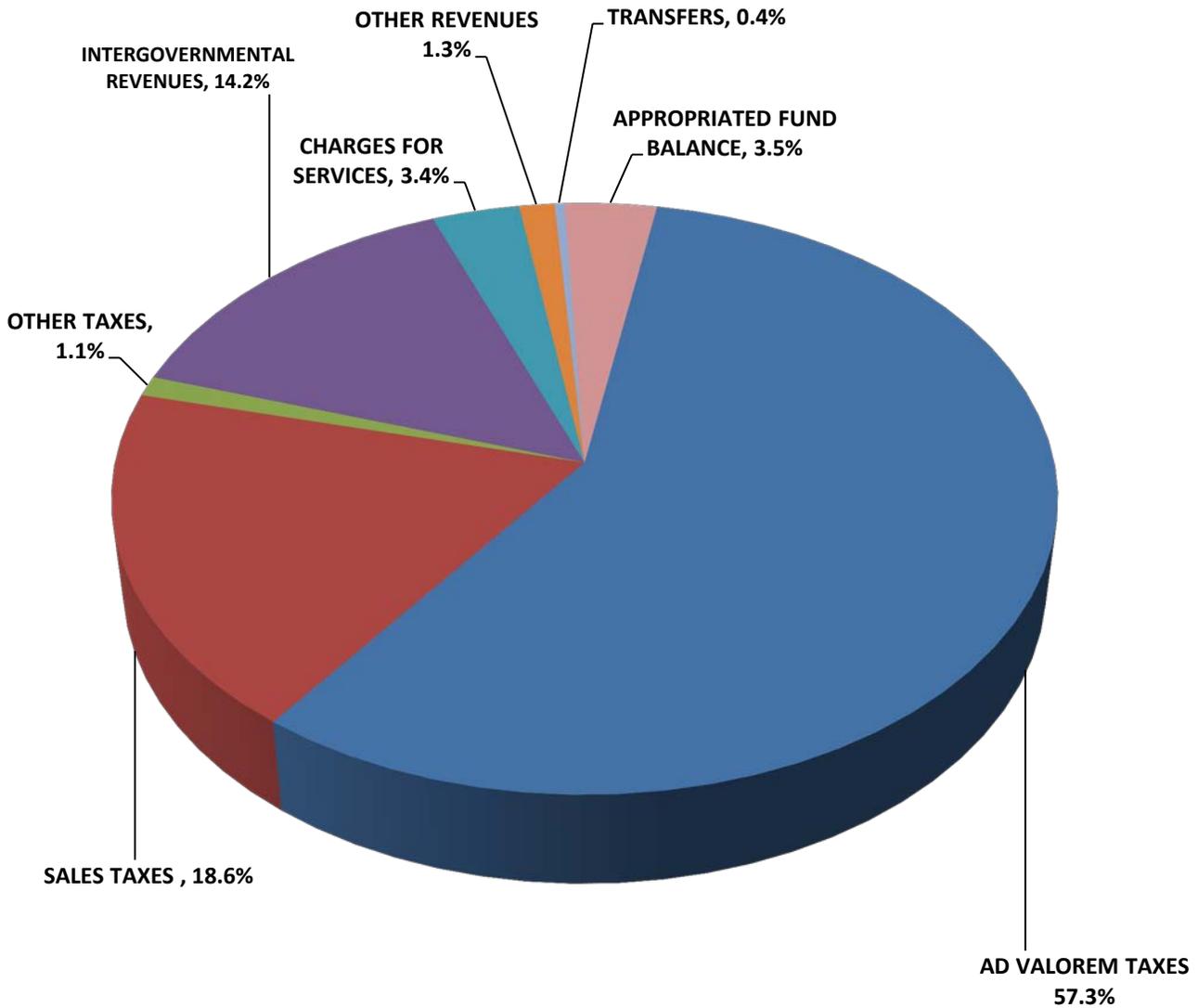
	FY12-13 REVISED	FY13-14 ADOPTED	PERCENT DIFFERENCE
BUDGETED REVENUES:			
AD VALOREM TAXES	\$ 160,084,721	\$ 161,641,517	0.97%
SALES TAXES	47,573,764	52,488,986	10.33%
OTHER TAXES	2,922,204	3,067,451	4.97%
INTERGOVERNMENTAL REVENUES	39,610,593	40,033,254	1.07%
CHARGES FOR SERVICES	9,175,479	9,448,292	2.97%
OTHER REVENUES	6,612,983	3,827,798	-42.12%
TRANSFERS	2,107,529	1,078,893	-48.81%
APPROPRIATED FUND BALANCE	12,574,713	9,968,496	-20.73%
TOTAL BUDGETED REVENUES	\$ 280,661,986	\$ 281,554,687	0.32%

EXPLANATION OF CHANGES:

- 1) **Ad Valorem Taxes** are based on a tax rate of 55.4 cents, an estimated base of \$29.2 billion with an estimated 98.4% collection rate.
- 2) **Sales Tax** is projected to increase 3.5% over the FY12-13 estimated amount.
- 3) **Other Taxes** increased slightly due to increase in real property transfer tax.
- 4) **Intergovernmental Revenues** increased slightly primarily due to adjustment in grants, increased ABC profits and increase in reimbursement for housing inmates sentenced by the state.
- 5) **Charges for Services** - Inspections & Permit Fees revenue estimate increased based on historical trends and the anticipation that the housing industry is improving. Revenue estimate for Health Fees for vaccines increased based on historical actuals.
- 6) **Other Revenues** decreased primarily due to budgeting \$2.7 million during FY12-13 for the first phase of Health Department's renovations (these funds will not show in recommended/adopted). Other revenues also include Miscellaneous Revenue ¹.
- 7) **Transfers** - Transfer from Environmental Management fund to repay fund for land purchase loan and transfer from completed School capital project to fund schools.
- 8) **Appropriated Fund Balance** - \$8.4 million in General Fund is due to the County's strong financial health and desire to keep tax rate constant. Also included in the \$10 million is the Automation Automation Enhancement Fund Balance (\$450,000) and the New Hanover County Schools Fund Balance (\$1.2 million).

¹ Miscellaneous revenue includes funds from escrow accounts, Airport repayment, reimbursement from Cape Fear Public Utility Authority, lost books, copies of health/legal records, admission fees from Museum, and any other revenue that does not meet standard revenue classification.

2013-14 ADOPTED BUDGET REVENUES



Ad Valorem Taxes (57.3%) together with the Sales Taxes (18.6%) comprise 75.9% of total County revenues. For greater detail, please see facing page.



NEW HANOVER COUNTY
NET COUNTY COST HUMAN SERVICES DEPARTMENTS

DEPARTMENT	FY 12-13 REVISED	FY 13-14 ADOPTED	DOLLAR CHANGE	PERCENT CHANGE
HEALTH				
EXPENDITURES	\$ 15,662,242	\$ 12,858,074	\$ (2,804,168)	-17.9%
REVENUES	<u>9,906,019</u>	<u>7,335,835</u>	<u>(2,570,184)</u>	<u>-25.9%</u>
COUNTY \$ REQUIRED	\$ 5,756,223	\$ 5,522,239	\$ (233,984)	-4.1%
SOCIAL SERVICES				
EXPENDITURES	\$ 39,894,282	\$ 41,666,087	\$ 1,771,805	4.4%
REVENUES	<u>24,227,205</u>	<u>25,491,849</u>	<u>1,264,644</u>	<u>5.2%</u>
COUNTY \$ REQUIRED	\$ 15,667,077	\$ 16,174,238	\$ 507,161	3.2%
COASTALCARE				
EXPENDITURES	\$ 2,135,584	\$ 2,142,084	\$ 6,500	0.3%
REVENUES	<u>92,000</u>	<u>98,500</u>	<u>6,500</u>	<u>7.1%</u>
COUNTY \$ REQUIRED	\$ 2,043,584	\$ 2,043,584	\$ 0	0.0%
SENIOR RESOURCE CENTER				
EXPENDITURES	\$ 2,269,576	\$ 2,517,135	\$ 247,559	10.9%
REVENUES	<u>1,733,948</u>	<u>1,763,940</u>	<u>29,992</u>	<u>1.7%</u>
COUNTY \$ REQUIRED	\$ 535,628	\$ 753,195	\$ 217,567	40.6%
TOTAL COUNTY COST	\$ 24,002,512	\$ 24,493,256	\$ 490,744	2.0%

EXPLANATION OF CHANGES:

- 1) HEALTH: FY12-13 Revised Expenditures and Revenues include a \$2.7 million transfer from Health Department Escrow to Health Department Building Renovation Capital Project Fund. Excluding the non-operational, one-time transfer amount: expenditures decreased less than 1% and revenues increased approximately 2% to FY12-13 Revised budget. Net County Cost remains comparable to (less than 1% increase) the FY10-11 Actual Net County Cost as required in HB 438.
- 2) DSS: Increase is primarily due to the expansion of programs in order to meet state and federal requirements, which includes the addition of five new positions performing direct client services. Expenses are partially reimbursed through federal and state funds.
- 3) SENIOR RESOURCE CENTER: Increase is primarily due to reorganization during FY13-14 budget process.



**NEW HANOVER COUNTY
NON-COUNTY AGENCY CONTRIBUTIONS**

	FY11-12 ACTUAL	FY12-13 REVISED	FY13-14 REQUESTED	FY13-14 ADOPTED
HUMAN SERVICES:				
A D R Center, Inc. (Teen Court)	\$ 12,150	\$ 12,150	\$ 12,150	\$ 0
American Red Cross (Cape Fear Chapter)	0	0	10,000	0
Blue Ribbon Commission (Youth Violence)	5,000	5,000	20,000	5,000
Cape Fear Disability Commission	0	0	1,500	0
Cape Fear Literacy Council	4,050	4,050	9,750	5,000
Carousel Center	16,200	16,200	25,000	20,000
Coastal Horizons/Crisis Line/Open House	26,811	26,811	30,000	30,000
Coastal Horizons/Rape Crisis Center	8,937	8,937	10,000	10,000
Communities in Schools of Cape Fear	0	0	25,000	0
Domestic Violence Shelter & Services, Inc.	14,300	14,300	25,000	15,000
Dreams	0	10,000	15,000	0
Elderhaus, Inc.	44,613	44,613	49,074	49,000
Food Bank of Central & Eastern NC	4,050	4,050	7,500	5,000
Good Shepherd Center	8,100	8,100	50,000	14,000
Kids Making It, Inc.	0	5,000	25,000	0
Phoenix Employment Ministry	0	0	18,000	0
Saving Animals During Disasters	0	0	9,000	0
Smart Start of New Hanover County	0	0	5,000	0
Susan G. Komen for the Cure	0	5,000	5,000	0
Ten Year Plan to End Chronic Homelessness ¹	25,000	25,000	25,000	25,000
Wilmington Area Rebuilding Ministry	0	0	15,000	0
Wilmington's Residential Adolescent Achievement Place	0	0	20,000	0
TOTAL HUMAN SERVICES:	\$ 169,211	\$ 189,211	\$ 411,974	\$ 178,000
CULTURAL AND RECREATIONAL:				
Arts Council for New Hanover County	\$ 0	\$ 0	\$ 50,000	\$ 0
Cameron Art Museum	0	10,000	10,000	0
Children's Museum	5,000	5,000	20,000	0
Cucalorus Film Foundation	0	6,000	6,000	0
TOTAL CULTURAL AND RECREATIONAL:	\$ 5,000	\$ 21,000	\$ 86,000	\$ 0
ECONOMIC AND PHYSICAL DEVELOPMENT:				
Highway 17 Association	\$ 0	\$ 0	\$ 10,000	\$ 0
Sister City Program	0	2,500	0	0
New Hanover Soil & Water Conservation District	45,500	40,000	75,750	45,500
TOTAL ECONOMIC AND PHYSICAL DEV:	\$ 45,500	\$ 42,500	\$ 85,750	\$ 45,500
MEMBERSHIPS:				
Cape Fear Council of Government	\$ 25,788	\$ 25,788	\$ 25,788	\$ 25,788
Cape Fear Resource Conservation & Develop.	2,430	2,430	2,430	0
New Hanover Port, Waterway & Beach Comm.	0	0	170,750	2,000
North Carolina Beach, Inlet & Waterway	2,000	2,000	0	0
TOTAL MEMBERSHIPS:	\$ 30,218	\$ 30,218	\$ 198,968	\$ 27,788
TOTAL:	\$ 249,929	\$ 282,929	\$ 782,692	\$ 251,288

¹ Ten Year Plan to End Chronic Homelessness will decrease \$5,000 per year over the next five years.



**NEW HANOVER COUNTY
EDUCATION
SUMMARY OF REVENUES & EXPENDITURES**

	FY12-13 REVISED	FY13-14 REQUESTED	FY13-4 ADOPTED	DOLLAR CHANGE	PERCENT CHANGE
New Hanover County Schools Fund					
EXPENDITURES:					
Current Operating	\$ 61,437,450	\$ 67,000,640	\$ 64,740,640	\$ 3,303,190	5%
Capital Outlay	<u>750,000</u>	<u>2,953,646</u>	<u>2,510,146</u>	<u>1,760,146</u>	235%
Total Current Expenditures	\$ 62,187,450	\$ 69,954,286	\$ 67,250,786	\$ 5,063,336	8%
NHC Schools Debt Service¹	\$ 21,541,425	\$ 20,909,839	\$ 20,909,839	\$ (631,586)	-3%
TOTAL EXPENDITURES	\$ 83,728,875	\$ 90,864,125	\$ 88,160,625	\$ 4,431,750	5%
<p>County provides landscaping - \$464,514 - and School Resource Officers - \$500,000 - for Middle and High Schools. Funding for these services is not reflected in the above. Please note in the 2nd half of FY12-13, Elementary School Resource Officers were funded at a level of \$525,000. Funds are not included in FY13-14 for School Resource Officers in the Elementary Schools.</p>					
General Fund					
Cape Fear Community College Expenditures					
CFCC - Contribution	\$ 7,839,548	\$ 9,843,884	\$ 8,674,377	\$ 834,829	11%
CFCC Debt Service	<u>11,873,103</u>	<u>13,466,411</u>	<u>11,499,579</u>	<u>(373,524)</u>	-3%
Total CFCC	\$ 19,712,651	\$ 23,310,295	\$ 20,173,956	\$ 461,305	2%
Two projects in the FY13-14 request were funded in FY12-13.					

Comparison columns are from FY12-13 revised to FY13-14 adopted.

The School Fund is combined with the General Fund in all summaries in the document. The \$86 million transfer between the funds is excluded from the summaries.

New Hanover County Schools

Increase is due to increased enrollment and attempting to begin restoring funding to pre-recession levels.

Cape Fear Community College

Increase is due to maintenance and operating costs related to new facilities built with voter-approved bond funds.

¹This amount includes bond service charges. For FY12-13 Revised Budget the amount is \$105,110. In the FY13-14 Requested and Adopted Budget the amount is \$106,070.

NEW HANOVER COUNTY DEBT SERVICE FOR NEXT FIVE YEARS

GENERAL FUND	Adopted					
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
BONDED:						
CFCC 2004 General Obligation Bonds (Refunding)	1,228,833	1,181,305	1,133,034	1,085,045	1,352,020	1,330,042
CFCC 2005 General Obligation Bonds (Refunding)	1,235,801	1,192,389	1,146,329	1,100,613	1,530,244	1,460,425
Parks and Recreation Bonds 2008 (\$18 million issued)	1,384,575	1,354,575	1,317,075	1,290,825	1,262,700	1,234,575
CFCC 2009A General Obligation Bonds (Refunding)	1,296,425	1,252,778	1,208,309	1,163,062	774,901	746,647
CFCC 2010 General Obligation Bonds (\$70 million issued)	6,265,894	6,149,491	6,047,353	5,924,286	5,799,022	5,673,776
Parks and Recreation Bonds 2010 (\$17.5 million issued)	1,501,294	1,472,847	1,446,685	1,417,853	1,387,241	1,355,437
CFCC General Obligation Bonds (\$54 million authorized) March 2013	P 1,846,150	1,723,616	4,372,244	4,321,844	4,271,444	4,195,844
CFCC General Obligation Bonds (\$40 million authorized) March 2015	P 0	0	0	2,769,000	2,768,200	2,766,900
Total Bonded Debt Service - General Fund	\$14,758,972	\$14,327,001	\$16,671,029	\$19,072,527	\$19,145,772	\$18,763,646
Principal portion of General Fund Bonded Debt	7,627,965	7,616,669	10,125,605	11,393,653	11,847,608	11,913,933
Interest portion of General Fund Bonded Debt	7,131,007	6,710,333	6,545,424	7,678,874	7,298,164	6,849,714
	\$14,758,972	\$14,327,001	\$16,671,029	\$19,072,527	\$19,145,772	\$18,763,646
INSTALLMENT:						
2003 Certificates of Participation - Administration Annex Building	495,219	0		0	0	0
2003 Certificates of Participation - Airport Improvements	398,475	0	0	0	0	0
2005A Certificates of Participation - Refunding-Library/Admin Bldg, LE Facility, School/Park Land Purchase	808,640	807,433	807,990	806,702	808,264	806,654
2005B Certificates of Participation - Refunding-Airline Gardens, Judicial Building, Wilmington-Hanby Beach	971,250	4,159,500	3,991,125	3,818,125	3,645,625	3,473,625
138 North Fourth Street	89,700	89,700	89,700	89,700	89,700	44,598
911 Equipment-Radios	210,543	186,048	0	0	0	0
2010 Refunding LOBS-2000 COPS-Airline Gardens, Judicial Building, Wilmington-Hanby Beach	1,466,418	1,399,070	1,343,925	1,288,624	1,221,711	1,159,812
2010 Refunding LOBS-2001 COPS-Jail, Parking Deck, Library	3,929,921	609,572	615,297	620,037	626,016	630,912
2010 Refunding LOBS-Airport Customs Building	275,074	264,511	255,776	246,815	235,328	224,874
2010 Refunding LOBS-Public Safety Training Center	162,788	157,177	152,396	147,474	141,152	135,395
2010 Refunding LOBS-Jail Expansion Land	450,942	437,666	425,720	413,360	397,476	382,982
2010 Refunding LOBS-Government Center	640,721	611,050	587,789	564,062	533,658	255,712
2010 Refunding LOBS-800 mhz System	953,234	906,263	870,526	834,158	50,194	0
2012 Refunding LOBS-COPS2003-Administration Annex Building	0	444,100	424,000	412,350	394,250	379,725
320 Chestnut Street Renovation	P 701,321	701,321	701,321	701,321	701,321	701,321
Cobb Judicial Annex Repair	P 0	459,664	459,664	459,664	459,664	459,664
Marquis Hills	P 0	0	0	561,875	769,769	758,531
Heritage Park	P 0	0	0	286,286	392,212	386,487
Airport Rental Car Facility	P 0	265,451	528,686	530,802	531,878	530,840
2003 Certificates of Participation - Brierwood, Kings Grant, Middle Sound ¹	1,954,475	0	0	0	0	0
2005A Certificates of Participation - Refunding-Sewer Projects ¹	914,115	912,750	913,380	911,924	913,689	911,869
2012 Refunding LOBS-COPS2003-Water/Sewer	0	1,724,800	1,667,500	1,610,050	1,557,800	1,500,775
Total Installment Debt Service - General Fund	\$14,422,837	\$14,136,076	\$13,834,794	\$14,303,331	\$13,469,707	\$12,743,776
Principal portion of General Fund Installment Debt	10,153,353	10,403,732	10,445,718	11,313,032	10,567,441	10,255,553
Interest portion of General Fund Installment Debt	4,269,484	3,732,344	3,389,077	2,990,299	2,902,266	2,488,223
	\$14,422,837	\$14,136,076	\$13,834,794	\$14,303,331	\$13,469,707	\$12,743,776
Total Debt Service - General Fund	\$29,181,809	\$28,463,076	\$30,505,822	\$33,375,858	\$32,615,478	\$31,507,422
PUBLIC SCHOOLS FUND						
BONDED:						
2004 General Obligation Bonds (Refunding)	4,320,743	4,157,521	3,991,168	3,825,782	4,935,932	4,997,034
2005 General Obligation Bonds (Refunding)	910,589	878,602	844,662	810,976	1,127,547	1,076,102
2005 General Obligation Bonds (\$15 million fixed issued)	1,176,188	1,148,064	1,118,064	1,088,064	1,058,064	1,028,064
2005 General Obligation Bonds (\$15 million variable issued)	1,160,000	1,130,000	1,100,000	1,070,000	1,040,000	1,010,000
2007 General Obligation Bonds (\$50 million fixed issue)	4,198,750	4,092,500	3,992,500	3,892,500	3,792,500	3,692,500
2009 General Obligation Bonds (Refunding)	5,999,197	5,797,222	5,591,441	5,382,063	3,585,849	3,455,103
2009 General Obligation Bonds (\$43 million issued)	3,097,500	3,045,000	3,000,000	2,955,000	2,910,000	2,865,000
Total Bonded Debt Service - Public Schools Fund	\$20,862,967	\$20,248,909	\$19,637,835	\$19,024,385	\$18,449,892	\$18,123,803
Principal portion of Public Schools Fund Bonded Debt	13,447,035	13,423,331	13,389,395	13,351,347	13,342,392	13,606,067
Interest portion of Public Schools Fund Bonded Debt	7,415,932	6,825,577	6,248,440	5,673,039	5,107,500	4,517,736
	\$20,862,967	\$20,248,909	\$19,637,835	\$19,024,385	\$18,449,892	\$18,123,803
INSTALLMENT:						
2010 QSCB's	\$573,348	\$554,860	\$536,372	\$517,885	\$499,397	\$480,909
Total Installment Debt Service - Public Schools Fund	\$573,348	\$554,860	\$536,372	\$517,885	\$499,397	\$480,909
Principal portion of Public Schools Fund Installment Debt	328,383	328,383	328,383	328,383	328,383	328,383
Interest portion of Public Schools Fund Installment Debt	244,965	226,477	207,990	189,502	171,014	152,526
	\$573,348	\$554,860	\$536,372	\$517,885	\$499,397	\$480,909
Total Debt Service - Public Schools Fund	\$21,436,315	\$20,803,770	\$20,174,208	\$19,542,269	\$18,949,289	\$18,604,712

NEW HANOVER COUNTY DEBT SERVICE FOR NEXT FIVE YEARS

SPECIAL FIRE DISTRICT

	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
INSTALLMENT:						
2003 Certificates of Participation - Federal Point Volunteer Fire Department	99,044	0	0	0	0	0
Ladder Truck	182,433	0	0	0	0	0
2010 Refunding LOBS-Public Safety Training Center	162,788	157,177	152,396	147,474	141,152	135,395
2010 Refunding LOBS-Murrayville Fire Station	297,104	288,358	280,487	272,344	261,878	252,329
2012 Refunding LOBS-COPS2003	0	88,850	82,850	81,550	79,925	77,975
Fire Engine/Fire Tankers (2)	322,244	322,244	0	0	0	0
Fire Engine	50,319	0	0	0	0	0
Total Debt Service - Special Fire District	\$1,113,933	\$856,629	\$515,733	\$501,368	\$482,955	\$465,698
Principal portion of Special Fire District Installment Debt	917,576	694,558	368,857	367,024	361,444	357,744
Interest portion of Special Fire District Installment Debt	196,357	162,071	146,876	134,344	121,511	107,955
	\$1,113,933	\$856,629	\$515,733	\$501,368	\$482,955	\$465,698

ENVIRONMENTAL MANAGEMENT

	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
INSTALLMENT:						
2005A Certificates of Participation - Refunding - Scrapper Pan-Landfill	35,159	35,106	35,130	35,074	35,142	35,072
Bulldozer and Loader -Landfill	171,363	0	0	0	0	0
2010 Refunding LOBS-2000 COPS-Baghouses-WASTEC	82,233	78,457	75,364	72,263	68,511	65,040
Compactor 826G-Landfill	261,993	251,434	251,434	0	0	0
Articulated Dump Truck-Landfill	66,796	62,086	62,086	62,086	62,086	0
Bulldozer, Loader, and Roll-Off Truck		184,476	368,952	368,952	184,476	0
Total Installment Debt Service - Environmental Management Fund	\$617,545	\$611,559	\$792,966	\$538,375	\$350,215	\$100,112
Principal portion of Environmental Management Installment Debt	548,692	563,865	745,826	506,794	332,387	89,271
Interest portion of Environmental Management Installment Debt	68,852	47,694	47,140	31,581	17,827	10,841
	\$617,545	\$611,559	\$792,966	\$538,375	\$350,215	\$100,112
Total Debt Service - Environmental Management Fund	\$617,545	\$611,559	\$792,966	\$538,375	\$350,215	\$100,112

Total Debt Service - All Funds

	\$52,349,602	\$50,735,033	\$51,988,729	\$53,957,870	\$52,397,937	\$50,677,944
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P = Pending further action

1. On July 1, 2008, Water and Sewer Debt Service was transferred to General Fund as part of the change to the Cape Fear Public Utility Authority.



